

Table with columns for various financial indices and exchange rates.

Seelig quits Morgan Grenfell over role in Guinness takeover

BY CLIVE WOLMAN IN LONDON

MR ROGER SEELIG, London's most prominent adviser on takeover battles, resigned yesterday as corporate finance director of Morgan Grenfell...

New York tense after race incident

Racial feeling was running high in New York after a court in the borough of Queens dismissed murder and manslaughter charges against three white youths following the death of a black man in a mainly white suburb...

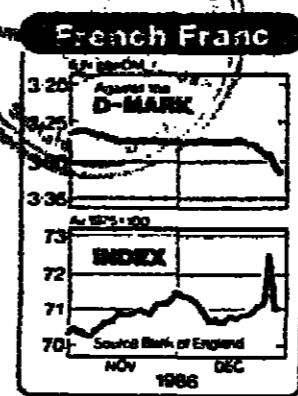
AT&T told to cut rates by 11%

AT&T, US telecommunications group, has been ordered to reduce its long-distance telephone rates by an average of 11 per cent from August 1, 1987...

UK group left out of ITT, CGE venture

BY TERRY DODSWORTH IN LONDON AND DAVID WHITE IN MADRID

STC, the UK electronics group, is to be excluded from the dominant new European telecommunications company which will be formed by the merger of the telephone interests of ITT of the US and Compagnie Generale D'Electricite (CGE) of France...



Paris moves to prop up franc

By George Graham in Paris and Janet Bush in London

RENEWED pressure on the French franc yesterday forced the Bank of France to raise its seven-day repurchase rate by half a percentage point to 8.25 per cent...

Salvador base hit

Left-wing guerrillas attacked a military base near San Esteban Catarina, 35 miles east of San Salvador, killing 16 soldiers and wounding at least 13 others.

Mugabe-Kaunda talks

Zimbabwean Prime Minister Robert Mugabe and President Kenneth Kaunda of Zambia discussed possible sanctions against South Africa during three hours of talks on their border.

Camps battle erupts

Shia Muslim and Palestinian fighters exchanged fire at two Beirut refugee camps despite an official ceasefire. Palestinians claimed a number of children had been killed by a mortar bomb.

Chernobyl return

Some 1,500 people evacuated from southern Byelorussia after the Chernobyl nuclear accident are being allowed to return to their villages and will be home in time to celebrate the New Year. Tass news agency said.

Sakharov's visitor

Outgoing US ambassador Arthur Hartmann paid a half-hour visit to Soviet dissident Andrei Sakharov, who returned to Moscow last week from nearly seven years of internal exile, and talked with him and his wife, Yelena Bonner.

East German exodus

Nearly 20,000 East Germans were allowed to emigrate legally to West Germany this year, the second-highest total since 1965, Bonn government officials confirmed.

Japan to end limit

Japan is to scrap a 10-year-old limit on defence spending of 1 per cent of gross national product, but Prime Minister Yasuhiro Nakasone promised the country would not again become a military power.

Students defended

The head of the taskforce investigating China's wave of student protests said most demonstrators were showing enthusiasm for reform patriotically and none had broken the law. Police halt protest, Page 2

Atlanta fogbound

Dense fog stranded more than 100,000 passengers at Atlanta, Georgia, one of the world's busiest airports, for two days in what was described as the worst traffic tie-ups in US aviation history.

Korean unity plea

President Kim Il-Sung of North Korea proposed high-level talks with leaders of South Korea to settle what he called the "urgent question" of national reunification.

Reagan's regrets

The US said it regretted the Kremlin's rejection of a proposal for President Reagan to extend new year greetings on Soviet television and said the President would instead broadcast to the Soviet people on the Voice of America.

Reagan unveils import duties against EEC

BY LIONEL BARBER IN WASHINGTON

PRESIDENT Ronald Reagan yesterday announced a series of import duties against the EEC in retaliation for tariff increases on US corn sales to Spain. The duties will not come into effect until the end of January 1987...

McDonnell Douglas decides to go ahead with MD-11 jets

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT, IN LONDON

MCDONNELL DOUGLAS, the US aircraft manufacturer, has decided to go ahead with the MD-11 jetliner to replace its ageing DC-10 range. The decision, taken late on Monday, came after an order for six of the new aircraft from Alitalia, the Italian state-owned airline...

Fermenta says 1986 profits 'wiped out'

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

FERMENTA, the beleaguered Swedish antibiotics and animal health group, yesterday told a shocked shareholders meeting that virtually its entire forecast profits for 1986 of Skr 700m (\$103m) had been wiped out. Profits (after financial items) are expected to total no more than Skr 40m, and in addition the company faces further financial risks...

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Advertisement for Gilts, titled 'HOW YOU CAN MAKE MONEY WHEN INTEREST RATES FALL'. Includes details about Gilts, interest rates, and contact information for Ema.

Advertisement for AT&T, featuring the slogan 'The right choice.' and a list of services and contact information.

OVERSEAS NEWS

Police lines halt Peking student demonstration

BY ROBERT THOMSON IN PEKING

SEVERAL HUNDRED students yesterday massed for the second successive morning behind the gates of the Peking Normal University...

People's Daily assuring the masses that price rises would be kept to a minimum, and warning that people who spread rumours about inflation were liable to be punished.

Students staged a march through Peking streets in defiance of a government ban on such protests. Mr He said the stirrer has since been apprehended.

Canadian move on Turkish immigrants

By Bernard Simon in Toronto

CANADA has asked the Turkish Government to co-operate in stemming a sudden surge of Turkish immigrants who have joined a flood of other visitors claiming refugee status in Canada.

Italians name their favourite and least popular politicians

BY JOHN WYLES IN ROME



Gianni Agnelli: Italian heart-throb

ITALIAN Prime Minister Bettino Craxi was at the same time the best and one of the worst politicians of 1986, US President Ronald Reagan still has strong support but Soviet leader Mikhail Gorbachev is attracting many admirers...

equivalent to the most recent voting strength of the Italian Communist Party. Italians judged Mr Reagan's "Irangate" crisis as more serious than their own domestic political squabbles...

Exxon sells S. African affiliates

Exxon yesterday announced it had sold its interest in its South African affiliates, joining the exodus of American companies from the country.

Black journalist held A black South African reporter for Business Day newspaper who specialises in writing about segregated townships was detained without charge under the Internal Security Act...

Kim urges doubling of output

By Our Foreign Staff

PRESIDENT Kim Il-Sung of North Korea yesterday called for a doubling of the country's total industrial output over the next seven years.

Kaunda and Mugabe renew call for sanctions

BY TONY HAWKINS IN HARARE

PRESIDENT Kenneth Kaunda of Zambia and Mr Robert Mugabe, the Prime Minister of Zimbabwe, yesterday ended a one-day summit with a renewed call for mandatory economic sanctions against South Africa.

economic and their joint reliance on South African transport links. The communique called on the UN Security Council to enforce far-reaching sanctions against Pretoria.

Portuguese bishops in radio row

BY PETER WISE IN LISBON

PORTUGAL'S Roman Catholic bishops have taken an aggressive stand on the side of the minority conservative Government in a long running dispute with the left-wing opposition over the privatisation of state-owned media.

Budapest fires economy chief

BY LESLIE COLLITT IN BERLIN

THE HUNGARIAN Communist Party, faced with a deteriorating economy, has replaced Mr Laszlo Ballai, head of the Economic Policy Department of the Central Committee...

while the current account deficit with the West is growing rapidly. The latest Central Committee meeting dealt with technological developments and was followed by a lengthy resolution which repeated previous admonitions on the need to catch up with advanced industrial countries.

industrial or research jobs. Mr Nemeth, in a recent Hungarian radio interview, said the economy was developing "very unavourably".

Drop in exports hits Venezuelan current account

By Jo Mann in Caracas

THE president of Venezuela's central bank, Mr Hernan Anzola, announced yesterday that Venezuela would have a balance of payments deficit this year estimated at \$3.5bn and a current account deficit of \$2.1bn.

US-Iran talks on \$500m frozen assets adjourned

BY OUR AMSTERDAM CORRESPONDENT

TALKS between US and Iranian bankers which began in the Hague on Monday on resolving Iran's claim to \$500m of assets frozen in the US were adjourned yesterday, but are resuming early today.

The talks are being held to agree the terms of transferring funds from the US to Iran, based on a ruling by the Iran-US claims tribunal in the Hague last August.

US economic index takes a big leap

BY OUR AMSTERDAM CORRESPONDENT

THE INDEX of leading indicators, the US Government's main barometer of economic trends, rose an encouraging 2.2 per cent in November sharply up from October's 0.5 per cent increase.

Death toll from bombing of Afghan city 'over 450'

BY MOHAMMED AFTAB IN ISLAMABAD

WESTERN diplomats in Islamabad said on Tuesday that more than 450 civilians had been killed in a bombing of Kandahar, the south-eastern Afghan city, close to the Pakistan border.

The bombing of civilian targets has been ordered by the Soviet Union and the Afghan air force in the past, but a major bombing operation in a large city such as Kandahar which is the country's second-biggest city, is still rare.

Among the civilian targets which were bombed were the offices of the Kandahar Governor and the Communist Party of the province of Kandahar, and the regional office of the secret service.

European vision of free common market is back on course

A flurry of year-end diplomacy has revitalised a programme to scrap all trade barriers, writes William Dawkins

AS LITTLE as two months ago, the European Economic Community's ambitious plans to build a European market free of trade barriers by 1992 looked a premature hope.

Key moves under UK presidency

BY OUR AMSTERDAM CORRESPONDENT

TECHNOLOGY: Type approval for telecommunications terminal equipment; direct broadcasting by satellite standards; moves towards integrated services digital network standards; legal protection of microcircuits; information technology standards.

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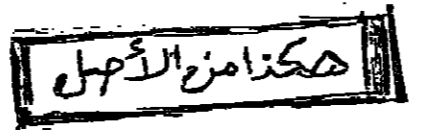


Lord Cockfield: prepared White Paper

gains to be made from progress on the internal market can outweigh individual member states' relatively slight objections—a message put by Mrs Margaret Thatcher, the Prime Minister, in a letter in November to her EEC colleagues.

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Aeritalia to build 12.7% of MD-11 tri-jet airframe

BY JOHN WYLES IN ROME

PRODUCTION sharing arrangements between Aeritalia, Italy's leading aerospace manufacturer, and McDonnell Douglas will be substantially increased following the US company's decision to launch its new MD-11 aircraft.

Mr Renato Bonifacio, president of the Italian state-owned company, announced yesterday an agreement that will involve Aeritalia in producing 12.7 per cent of the MD-11 airframe.

This is more than double the Italian company's participation in DC-10 manufacturing and will be worth around \$4m (£2.8m) in revenue for each MD-11 delivered.

Aeritalia is the only important Western European aerospace company to have stayed outside the Airbus consortium.

Mr Bonifacio stressed that the MD-11 agreement was reached before the Italian state airline, Alitalia, decided late on Monday evening to sign a \$1.55bn letter of intent for 20 McDonnell Douglas aircraft.

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McDonnell Douglas decision puts Airbus on the spot

Europeans challenged by MD-11 commitment reports Michael Donne



Impression of what the MD-11 airliner will look like

THE DECISION by McDonnell Douglas of the US to go ahead with full-scale development and production of its MD-11 tri-jet long-range airliner, at a cost of over \$1.4bn (£970m), is likely to put pressure on the European Airbus Industrie airliner manufacturing group for an early commitment on development of its rival airliner, the four-engined, long-range A-340.

That in turn is likely to increase pressure on the UK Government for a decision on £750m of launching aid that British Aerospace, the UK partner in Airbus, has asked for to enable it to build the common wings for the A-340 and its stable-mate, the short-to-medium range twin-engined A-330.

The decision to go ahead with the MD-11 was taken by the McDonnell Douglas board in St Louis late on Monday, following receipt of a further order for six of the aircraft from Alitalia of Italy.

The value of this order book is estimated at over \$2bn, more than adequate to justify the Douglas Aircraft Division of McDonnell Douglas pressing ahead with the jet.

First flight of the MD-11 is set for early 1988, with the first aircraft entering airline service in early 1990.

The MD-11 is an advanced, wide-cabin three-engined jet airliner designed to carry more than 300 passengers over very

long distances of up to 8,000 statute miles non-stop.

Although primarily designed as a replacement for the ageing DC-10, McDonnell Douglas is planning already to extend the basic MD-11 aircraft into a "family" of jets to cover a wide variety of passenger loads and distances.

Albus Industrie is also well ahead with the preliminary planning of its own two new aircraft but has so far announced no firm orders (although both Luftwaffe of West Germany and Air France are likely to buy the A-340).

Albus is planning to build the two jets with common wings, systems and fuselages to keep down development costs.

It plans to build the long-range A-340 first, for service in the early 1990s, followed by the short-to-medium range A-330.

The European group, however, is dependent upon the governments of its UK, French,

West German and Spanish partners subscribing the \$2bn plus that full-scale development of both aircraft, is expected to cost.

The UK Government has been asked by British Aerospace for launch aid of up to £750m for its projected role in developing and building the wings for both new Airbus.

But the Government is understood to be reluctant to put up so much cash, especially since it is by no means convinced that the market for the A-340 justifies money being spent on its development, although a more favourable view is taken of the A-330.

The decision by McDonnell Douglas to go ahead with the rival MD-11, together with the hitherto undisclosed strength of its order book, is bound to harden the view of the Department of Trade and Industry that, before irrevocable commitments are made, further efforts

ought to be made by Airbus Industrie for a deal with McDonnell Douglas to merge the A-340 into the MD-11, while continuing to develop the A-330, in which the US company could be given some share.

Such notions find no favour with Airbus Industrie's president, Mr Jean Pierson, who remains convinced that despite the lead built up by McDonnell Douglas (including capturing orders from some airlines in Western Europe that Airbus had hoped to win), there is still a future for the A-340 in world markets.

There have been no further discussions between Airbus and McDonnell Douglas since the talks on possible collaboration on long-range jet airliners were ended without agreement last autumn.

The fact that only last week Airbus Industrie signed an agreement with the International Aero Engines consortium to fit the new IAE

Superfan engine on the A-340 has been taken as an indication of the Airbus Industrie commitment to the A-330 and A-340 programmes, and throughout Airbus there is an air of determination to make its new ventures succeed, with or without British participation.

Privately, Airbus makes it clear that the British participation in the new Airbus ventures must be total, because the use of common wings for the A-330 and A-340 makes it impossible for the British to finance and build the wings for one aircraft, the A-330, and not for the other, the A-340.

Such a situation would be impossible for Airbus to accept either financially, or technologically and industrially.

The only alternative would be for the UK to opt out of the new Airbus ventures entirely, leaving Airbus Industrie to find other partners to build the wings.

There is likely to be no lack of such partners. There are competent wing builders in the US, Japan and elsewhere in Western Europe who probably would be willing to come into the new Airbus ventures, and who would also probably be able to find the money.

But that would inevitably mean a considerable delay in getting the Airbus ventures rolling, leaving the market wide open in the interim for McDonnell Douglas to clean up, especially among those airlines

that already have ageing long-range tri-jet fleets, such as DC-10s and TriStars, and who urgently need to commit themselves to replacement aircraft.

For that reason, Airbus would prefer to see the UK remaining in the consortium, undertaking the wing design, development and production for both new Airbus, on which British Aerospace has already spent a considerable amount of time and much of its own money.

Indeed, BAe is regarded as now being in the forefront of airliner wing technology and is itself anxious not to lose the benefit of the expertise it has built up in this highly competitive field. That is why it is seeking the full £750m in launching aid, arguing that anything less would, in effect, prevent it from participating in the ventures.

Standing on the sidelines is mighty Boeing, watching the market closely to see what is likely to happen. Boeing argues that with the wide variety of its 747 Jumbo jet range of airliners, coupled with the long-range model of its twin-engined 737, it has available a series of aircraft capable of meeting airline needs for both long-range and high-density short-range operations.

Boeing intends to fight the competition from both the MD-11 and the A-330/A-340—indeed it was fighting against Douglas for the Alitalia contract—and says that it is not frightened of the prospective entry of Airbus into the long-range market.

W German clean-up casts doubts on plaster industry

BY DAVID MARSH IN BONN

THE PROSPECT of a white Christmas next year is already giving the West German plaster industry nightmares.

Together with environmental experts, the industry is worried about the increasing amounts of plaster, which will be produced from 1987 onwards as a by-product of strict anti-pollution controls on the country's coal power stations.

"We're working against time," says an official at the Environment Ministry of the most populous state (Land) of North Rhine Westphalia, which has the largest concentration of coal-fired power stations.

The rules require all large coal-fired power stations to reduce sharply sulphur dioxide emissions by 1988.

However, in a sense the pollution is being shifted from the air into the ground. Flue gas desulphurisation plants being fitted to power stations around the country use a limestone scrubbing process which creates large quantities of plaster (calcium sulphate) as a by-product.

The plaster industry, and its traditional customers in the building sector, are showing some resistance to using power station plaster rather than the natural product for traditional uses.

And environmentalists are anxious that hundreds of thousands of tonnes of plaster likely to be discharged monthly from power stations in coming years could pollute drinking water supplies.

Rheinisch-Westfälisches Elektrizitätswerk (RWE), West Germany's biggest utility, is the one with the most anthracite and lignite-burning power plants, is already involved in a dispute with the North Rhine Westphalia Environment Ministry.

RWE claims that, mixed with ash and other residues, plaster from lignite-burning power plants can be stored in solidified form without any danger of contaminating the water table.

The ministry is not so sure. RWE plans to bury excess plaster in disused lignite quarries have been put on ice pending detailed examination of such dumps could be dissolved by water and seep into municipal supplies.

The plaster industry sells 2.2m to 2.3m tonnes of the product a year in West Germany, according to Mr Karlheinz Volkart, business manager of the plaster industry association.

This is dwarfed by the predicted amounts of 2.5m tonnes of plaster from anthracite burning plants, and 1.4m tonnes from lignite-fired stations likely to come on to the market yearly by the end of the decade.

Bonn gleeful over economy

BY DAVID MARSH IN BONN

The West German Government is ringing in the New Year with resounding optimism over the economy designed to buttress its already sound chances of remaining in power after the January 25 general elections.

A string of confident statements over the likelihood of economic growth of between 2.5 and 3 per cent next year was followed up yesterday by another series of favourable inflation figures.

According to provisional estimates from the Federal Statistics Office, consumer prices rose 0.1 per cent in December, providing a fall of 1.1 per cent, compared with December 1985.

The average price index for 1986 fell 0.2 per cent from 1985, against a rise of 2.2 per cent in 1985 over 1984.

Government spokesmen commend price stability in 1986 as a significant reason for overall economic optimism. This is in spite of the recent forecast from the Government's advisory economic council that next year's growth will average only 2 per cent.

Even Mr Johannes Rau, the Social Democratic Party's candidate as chancellor in next month's poll, has been forced to admit this week that 1986 economic trends have been largely positive.

According to the latest opinion poll carried by the pro-government newspaper Die Welt yesterday, a 16-percentage point gap has opened up between the SPD and the CDU/CSU conservative parties which dominate the centre-right coalition.

The SPD is trailing with 32.4 per cent of the vote compared with 48.7 per cent for the CDU/CSU.

Zest for food is unabated

BY ANDREW FISHER IN FRANKFURT

THE FASHION for fitness and a shapely figure has taken hold in West Germany and many restaurants now serve siltimmer portions, but the overblown appetite and the bulging waistline have by no means disappeared.

In fact, many Germans now seem to have an even bigger zest for food than they did after the hard times of the post-war years had given way to the Wirtschaftswunder, or economic miracle.

Since 1962, the Allensbacher polling institute has shown people drawing of four dishes, ranging from one piece of meat and two and a half potatoes to two pieces and at least 10 potatoes, and asked them how much they thought they could eat and whether they wanted second helpings.

This year, 59 per cent of those

thousands of tonnes of plaster likely to be discharged monthly from power stations in coming years could pollute drinking water supplies.

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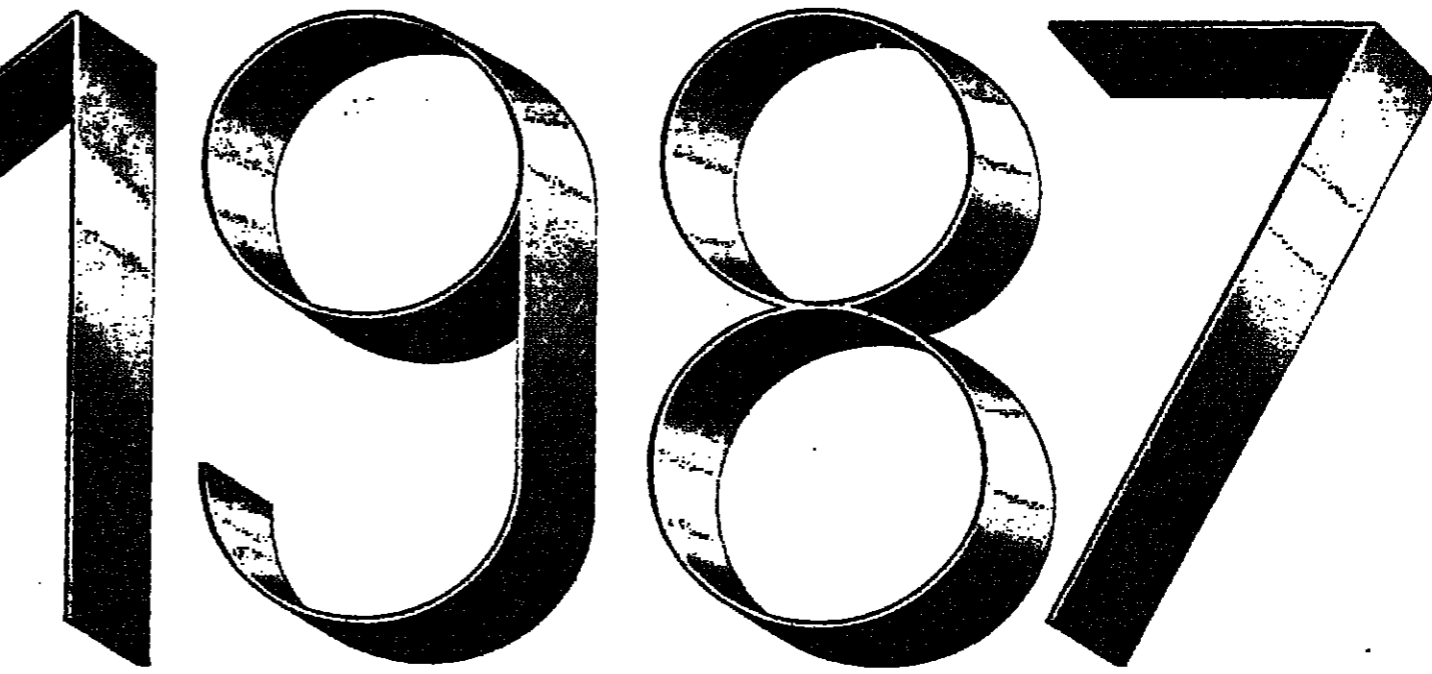
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This is dwarfed by the predicted amounts of 2.5m tonnes of plaster from anthracite burning plants, and 1.4m tonnes from lignite-fired stations likely to come on to the market yearly by the end of the decade.

Industry is sceptical about plans to replace the natural product by power station plaster. Mr Volkart says problems arise in meeting requirements for cement-making and other construction uses. Plaster from desulphurisation plants is likely to meet acceptance difficulties because of "public sensitivity," he says.



As a leading international investment bank we are looking forward to 1987's challenges.

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Vertical text on the left margin including 'write', 'ians', 'Exxon', 'S. Africa', 'to a', 'Black', 'lio row', 'Church', 'Beirut', 'Polish', 'economic', 'takes', 'eap', 'ins', 'se', 'Get your', 'in', 'Frankfurt'.

UK NEWS

CBI forecasts accelerated growth in 1987

BY JANET BUSH BRITISH ECONOMIC growth should accelerate next year, boosted by export demand and investment as well as consumer spending, according to the Confederation of British Industry (CBI).

Union leaders predict a year of gloom

TRADE UNIONISTS will today receive new year messages from their leaders which paint a picture of gloom, relieved only by hope of a change of government in 1987.

Company Notices

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SARAKREEK HOLDING N.V. SARAKREEK HOLDING N.V. of Amsterdam, the Netherlands, has announced its intention to discontinue listing of its shares on the London Stock Exchange with effect from 31st December 1986.

GOLD FIELDS GROUP

Table with columns: Name of Company, Dividend No, Amount per share. Lists companies like Gold Fields Coal Limited, DeBeers Consolidated Mines Limited, etc.

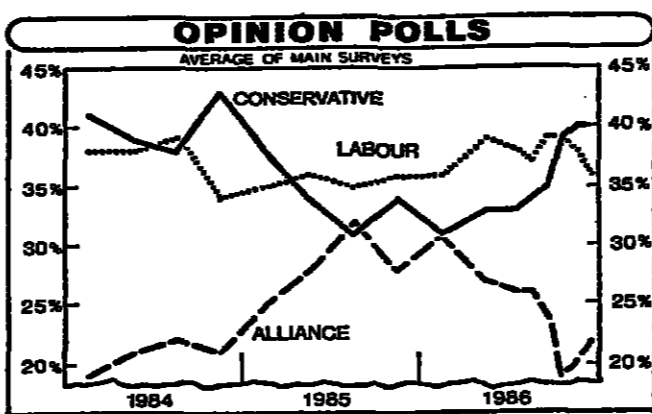
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US\$150,000.00 Floating Rate Subordinated Notes due 1994. In accordance with the provisions of the Notes, notice is hereby given that the rate of interest of 10% per annum with Coupon amount of US\$330.50.

Peter Riddell looks at favourable opinion poll omens for Thatcher

Tories get the scent of victory

EVERY POLITICAL party in the past 25 years with as clear a lead in the opinion polls as the Conservatives now have over Labour has gone on to win a general election held within the following four or five months.



Past precedent is not particularly comforting for Labour since in five out of the seven elections its standing has fallen back in the run-up to polling while, with only one exception, the Alliance improved its position.

Party leaders step up votes campaign

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

MRS THATCHER and Mr Neil Kinnock, the Labour leader, last night attacked each other's policies and, in turn, attempted to set the agenda for a general election which looks increasingly likely in 1987.



Mrs Margaret Thatcher



Mr Neil Kinnock

It was under socialism and claimed a "new spirit of enterprise" was gaining ground, with British companies taking on foreign competition and winning.

Mr Kinnock made clear his belief that the election would come in 1987, a year in which he said the British people would have to decide whether they were ready to turn their backs on a "flimsy economy that exists on the bits left by the ebb and flow of the world's financial tides."

London broking firm assists Australian shares investigation

BY CHRIS SHERWELL IN SYDNEY AND CLIVE WOLMAN IN LONDON

RECENT SHARE dealing in two Australian companies conducted through Alexander's Laing and Cruickshank, the London broker owned by Mercantile House, is being investigated by Australia's National Companies and Securities Commission, the country's share market watchdog.

Industry Year a 'flop'

INDUSTRY YEAR 1986 has been, not to put too fine a point on it, a flop, according to a market research report released yesterday.

NOTICE OF REDEMPTION 13% Debentures due February 1st, 1991 HYDRO-QUEBEC

NOTICE IS HEREBY GIVEN THAT Hydro Quebec will redeem on February 1st, 1987 the U.S.\$88,750,000 debentures outstanding for the 13% Debentures Series EE due 1991 at a price of 100 1/2% of the principal amount accrued and unpaid to the said date of redemption.

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Bank of Montreal Main Office, 119 St James Street West Montreal, H2Y 1L4, Canada
S. G. Warburg & Co. Ltd. Paying Agency, 6th Floor, 1 Finsbury Avenue London EC2M 2PA, England
Commerzbank A.G. 32-36 Neue Mainzer Strasse, Postfach 25-34 D-6000 Frankfurt (Main) 1, West Germany
Westdeutsche Landesbank Girozentrale 15 Heringstrasse, Postfach 1125, D-4000 Dusseldorf 1, West Germany
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Kredietbank S.A. Luxembourgeoise Case Postale 1106, Luxembourg
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Union Bank of Switzerland 45 Bahnhofstrasse, 8021 Zurich, Switzerland
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DEBENTURES SHOULD BE SURRENDERED with all coupons appertaining thereto maturing after the date fixed for redemption, falling within the face value of any missing unexpired coupon will be deducted from the sum due for payment.

Any amount so deducted will be paid against surrender of the missing coupon within a period of 5 years from February 1st, 1987. From and after the date fixed for redemption, interest on the Debentures will cease to accrue. Dated: December 22nd, 1986. HYDRO-QUEBEC

Milk Marketing Board £75,000,000 Floating Rate Notes 1993. In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the three months period 29th December, 1986 to 30th March, 1987 has been fixed at 11% per cent. per annum. Coupon No.4 will therefore be payable on 30th March, 1987 at £1,425.77 per coupon from Notes of £50,000 nominal and £142.58 per coupon from Notes of £5,000 nominal. S.G. WARBURG & CO. LTD. Agent Bank

I.C.I. International Finance Limited U.S.\$50,000,000 7 1/2 per cent. Guaranteed Bonds 1978/92. S.G. Warburg & Co. Ltd. announce that the redemption instalment of Bonds due 1st February, 1987 for a nominal value of US\$3,000,000 has been met by purchases in the market. US\$13,000,000 nominal amount of Bonds will remain outstanding after 1st February, 1987. 31st December, 1986

LEUMI INTERNATIONAL INVESTMENTS N.V. US\$75,000,000 Guaranteed Floating Rates Notes Extended and due 1989. The interest rate applicable to the above Notes in respect of the period 1st February 1987 to 31st January 1988 has been fixed at 33.51% annum.

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Financial Times Conferences

The Second FT Defence Conference London - January 29 and 30, 1987

Following its highly successful SDI Conference held just a year ago, the FT now announces its second defence forum "Entering the American Market" to be held on January 29 and 30, 1987, at the London Inter-Continental Hotel.

The Fourth FT City Seminar London - February 6, 9 and 10, 1987

The FT City Intensive Seminar was organised twice in 1986 and on each occasion achieved maximum capacity attendance. The Seminar is to be held again on February 6, 9 and 10 under the chairmanship of the FT Conference Adviser, Mr Marv Lee, and with Mr Win Bischoff as chair of speakers.

Cable Television and Satellite Broadcasting London - February 18 and -19, 1987

The Financial Times Fifth Cable Television and Satellite Broadcasting Conference will bring together speakers from the main European markets and the US to review the future of the new media at a critical turning point in their development.

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Handwritten note: "Morgan Grenfell"

Telephone may open up MP's debates to world

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT
DAILY PROCEEDINGS in the House of Commons could be broadcast by telephone to the British public as early as next summer.

Securities firm admits possible law breach

BY Nick Barker
SMITH NEW COURT, the London securities dealer, says it may have broken company law with a big financial incentive scheme for its directors.

Morgan Grenfell bombshell hits hard

WITH ITS dramatic statement last night, Morgan Grenfell has launched a bombshell which will wreak damage well beyond the confines of its elegant City of London headquarters in Great Winchester Street.

Private house building at 13-year peak

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT
PRIVATE house building in Britain is at its highest level since 1973 according to National House-Building Council (NHBC) figures published yesterday.

Deal in April 1985 was intended to match big financial incentives

The deal in April 1985 was intended to match big financial incentives offered by other City institutions at a time of cut-throat competition for experienced securities traders.

Gutehoffnungshutte Overseas N.V. U.S.\$25,000,000 7 3/4 per cent. Guaranteed Bonds 1981/88

S.G. Warburg & Co. Ltd. announce that the redemption instalment of US\$3,125,000 due 1st February, 1987 has been met by purchases in the market to the nominal value of US\$60,000 and by a drawing of Bonds to the nominal value of US\$3,065,000.

Table with columns for bond numbers and values, including serial numbers and redemption amounts.

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S.G. Warburg & Co. Ltd. Paying Agency, 6th Floor, 1 Finsbury Avenue, London EC2M 2PA. On 1st February, 1987 there will become due and payable upon each Bond drawn for redemption, the principal amount thereof, together with accrued interest to said date at the office of-

Vertical text on the left margin: "Monday December 29", "Financial Times Conference", "The Fourth FT City Seminar", "Television and Satellite Broadcast", "The Financial Times Conference Organized by Arthur Street, London EC4A 3DF".

Macmillan: Great political mastery masked by an amateur facade

David Watt looks back at the career of one of Britain's most successful post-war Premiers. Although he reached the top too late, given his Edwardian background, he paved the way for the country's entry to the European Community

OF BRITISH Prime Ministers since the war the two most successful by common consent have been Clement Attlee and Harold Macmillan. They were very different personalities and each had highly idiosyncratic virtues and faults. But they had this in common—that both were highly deceptive characters who achieved quite radical results under a subtle camouflage of deep traditionalism. Both too gained their chief political impetus from the searing experience of the Flanders trenches in the First World War. It was Attlee's good fortune to attain the Premiership at an age and at a moment in history when his radicalism was relevant; it was Macmillan's bad luck to reach the top of the greasy pole just too late.

Harold Macmillan's principal achievement as Prime Minister was to have presided over the final dissolution of the British Empire in such a way that Britain felt none of the political convulsions that contemporaneously shook France. He can also be said to have set Britain on the post-imperial path by applying to join the EEC and though this enterprise came to grief as a result of General de Gaulle's veto it is doubtful whether the subsequent success of Mr Edward Heath and Mr Harold Wilson in their Common Market negotiations would have been possible without him.

Neither of these achievements could have been brought off without great political art and, in particular, mastery over the Conservative Party. This last was only possible as a result of another feat—the restoration of Conservative unity after Suez, a feat for which his party eventually repaid him in pretty shoddy coin.

Macmillan's failures can mostly be put down to the fact that he did not become Prime Minister until he was 62. By that time the experiences which had moulded his mind were rapidly becoming less relevant and his ability to adjust to new circumstances was becoming impaired. The young Conservative rebel of the 1920s, burning at the injustice of unemployment in his Stockton constituency, became the "expansion-at-all-costs" Prime Minister of the late 1950s.

He was responsible, with Selwyn Lloyd, for the introduction of a rudimentary incomes policy but, he never really

understood the new dangers of inflation. The slogan "you never had it so good" while admittedly torn out of context by his opponents, was an effective weapon against him because it reflected a certain worldly over-optimism in his political style.

His foreign policy also suffered from imperfect analogy with the past. Here the dominating experience of his life was his brilliantly successful period as British Minister in Algiers from 1942 until the end of the war. The lesson he learnt was that Britain could get pretty much her own way by dint of tactical handling of the Americans—a lesson later dignified by Macmillan with the characteristic historical flourish: "British can be to America what Greece was to Rome."

The application of this principle served him in good stead in restoring relations with President Eisenhower after Suez. But it probably led him astray later on. The Nassau agreement of 1962 which gave Britain the Polaris missile was at once a vindication of Macmillan's strategy and a condemnation of it. His emotional appeal to the young President Kennedy prolonged the life of the British deterrent, but it was at odds with the realism of the retreat from Africa and the aspiration to work through the EEC as a part, but no more, of the Atlantic alliance.

Macmillan's age told against him in a less defensible but possibly still more important fashion during the last three years he was Prime Minister. The elaborate amateur facade, the Edwardian mannerisms, the throw-away realism which had made the character of Suspect Mac so effective from 1956 to 1959, bored and even irritated a public which, after 1960, began to feel the need for something more dynamic, more classless and more purposeful.

Macmillan undoubtedly used his Edwardian persona quite deliberately (not for nothing was he called "the old entertainer") but it also reflected a basically 19th century High Tory paternalism in Macmillan's make-up. It was he, after all, who said that "if people want a sense of moral purpose they should go to their archbishops for it." The Profumo affair, which was more or less the last

straw for him, would not have been nearly so damaging if it had not highlighted what was felt to be the anachronism of the Macmillan style.

Yet there is no doubt that he was an enormously able Prime Minister. His administrative ability was abundantly proved at the Ministry of Housing where he had been side-tracked by Churchill in 1951 but where he scored a resounding success. His ability to handle men and great affairs had been sharpened and tested in north Africa. His energy and tenacity and coming, though carefully concealed, were never in question. His will, which many doubted in his younger days, had been hardened by war and perhaps by domestic unhappiness.

Over and above these essential elements of high competence he also possessed some qualities of another dimension—a deep historical sense, nourished by much reading throughout his life; a romantic sympathy deriving perhaps from his Highland forebears; and an unmistakable sense of style.

Maurice Harold Macmillan was born in London on February 10 1894, the youngest of three sons of M. C. Macmillan and Helen Belle Macmillan. His mother came from Spencer, Indiana, a fact which he was able to use to good effect in his relations with the American Government while his father was head of the Macmillan publishing house—a firm which his

son later joined and which provided the financial security for his political career.

Harold Macmillan was educated at Eton, where he was a scholar, and Balliol College, Oxford, where his successful progress through the schools was interrupted by the outbreak of the First World War. He was badly wounded at the Somme in 1916 and limped as a result for the rest of his life. In 1919 he went to Canada as ADC to the governor general, the Duke of Devonshire, and there became engaged to the Duke's daughter, Lady Dorothy Cavendish, whom he married in 1920.

He stood as Conservative candidate for Stockton-on-Tees in the general election of December, 1923, when he lost to a Liberal in a close fight. The next general election in October, 1924, however, brought him to Westminster and he remained MP for Stockton, with a two-year break for 1929-31, for the next 21 years.

In the House of Commons he rapidly gained the reputation of a rebel. With other young Conservatives such as Robert Boothby and Oliver Stanley he espoused planning and Keynesian economics as the best antidote to the slump. On foreign affairs he opposed the appeasement which actually resigned the Conservative Whip for a year in 1938 in protest against the abandonment of sanctions against Italy. In the famous Oxford by-election of October, 1938, he supported the Independent Socialist candi-

date (the Master of Balliol) against the official Conservative candidate, Quintin Hogg (later Lord Hallam).

After such a beginning it was not surprising that he was not given office under Baldwin or Chamberlain. Churchill appointed him Junior Minister at the Ministry of Supply, where he worked under Herbert Morrison and later under Lord Beaverbrook.

The latter experience was one where, he acknowledged, he learned much. It is doubtful, however, whether he would have emerged from the ruck if he had not been spotted by that extraordinary judge of men, Brendan Bracken, then Churchill's PPS, who pressed Macmillan's claims to the key post of Minister in Algiers when two other obviously more eligible candidates had turned it down.

In North Africa, and subsequently in Italy, Macmillan's task was extraordinarily delicate. He had first to resolve the appalling inter-ethnic struggle between General de Gaulle and General Girard for the control of the legitimacy of the French State.

Subsequently there were Anglo-American tensions to be eased and the problem of the post-war political settlement in Italy and Greece to be tackled. Macmillan showed unsuspected political genius in these roles and by the end of the war was arguably the most influential individual in the entire Mediterranean theatre.

Defeated at Stockton in the August 1945 election Macmillan was rapidly readopted for Bromley and re-entered the House in November. He made no particular impact in Opposition, however, and was only offered the Ministry of Housing in 1951. His decision to accept this apparently humiliating task was a turning point in his career. It convinced the Conservative Establishment of his ability to get things done.

At the end of the Churchill era he was rewarded with the Ministry of Defence but on Eden's succession, six months later, he was moved to the Foreign Office and again, after only nine months, to the Treasury. He had only time to introduce one Budget (of which Premium Bonds were the only memorable item) before the Suez crisis supervened.

Macmillan's role at Suez was undoubtedly an ambiguous one. At the outset he was in favour of vigorous action but it was he who effectively brought the operation to a halt when he told his colleagues that it was not financially viable in view of American opposition. His critics complained, with some justice, that he should have seen this earlier and that his "robustness" which caused him to be preferred to the more equivocal Butler in the subsequent race for the Prime Ministership was misguided if not actually spurious.

His own defence against this charge was that there was no way of knowing the depth of American opposition at the start and that he had acted with consistency and honour within the normal human limits. A longer historical perspective is probably required to resolve the question but there is no doubt that Suez made Macmillan and destroyed Butler.

Outside his strictly political activities Macmillan showed the temperament of a scholarly gentleman of the old school. He liked classical allusions and the morals of Anthony Trollope. He read in German and French and the languages of antiquity for pleasure. He took a shrewd interest in the affairs of his family firm.

There was also, it must be said, the touch of the "Scotsman on the make" about him, and the grandeur of his connections by marriage and the pleasures of the grouse moor and the dining club obviously gave him satisfaction.

He was not a great orator but he was a superb actor and played the part of the weary Titan and the elder statesman to particular perfection.

It was partly, no doubt, to satisfy this side of himself that he finally took his Prime Ministersial exilic more than 20 years after leaving office.

Of all the years that he played the one that fitted him best—perhaps even better than the Prime Ministership—was that of Chancellor of Oxford University. Here his distinction, his learning, and his courteous make formal full play, and the functions of that office were the solace of a retirement which might otherwise have contained a touch of bitterness.

This article is reprinted from yesterday's later editions.



The Earl of Stockton: "He was not a great orator but he was a superb actor and played the part of the elder statesman to perfection."

New Year Honours for politics and industry



- Mr Geoffrey Pattle** Privy Counsellor
 - Dr Keith Bright** Knight
 - Mr Mark Weinberg** Knight
 - Mr Robin Leigh-Pemberton** Privy Counsellor
 - Mr Robert Evans** CBE
 - Mr David Scholey** Knight
 - Sir Woodrow Wyatt** Baron
 - Mr Alex Fletcher** Knight
 - Sir Terence Beckett** KBE
 - Mr Barney Hayhoe** Knight
- PEOPLE IN politics, the financial world, industry, commerce and the civil service, are among those recognised in the New Year Honours List. Well-known personalities in the media, the arts, sport and science also receive awards.**
- Two barons (life peers) have been created, and three privy counsellors are appointed. Two Companions of Honour, 28 knights bachelor, one Knight Commander of the Order of the Bath, and four Dame Commanders of the Order of the British Empire have been named.
- LIFE PEERS**
Barons
Field Marshal Sir Edwin Bramall, Lord Lieutenant of Greater London and former Chief of the Staff, chairman, Honorary Treasurer Board.
- PRIVY COUNSELLORS**
Mr Geoffrey Pattle, Minister of State, Department of Trade and Industry (MP, Chertsey and Walton).
Mr Robin Leigh-Pemberton, Governor, Bank of England.
Mr David Charles Watkinson, Minister of State, Home Office (MP, Ribblesdale Valley).
- COMPANIONS OF THE HONOUR**
Mr Sydney Brenner, for services to molecular biology.
Sir John Newsam Sumner, for services to the history of architecture.
- KNIGHTS**
Mr John Derek Alun-Jones, managing director, Forant, for services to export.
Mr Bernard Albert Ashley, chairman, Laura Ashley.
Mr William Jeffrey Benson, chairman, Export Guarantees Advisory Council, for services to export.
Mr Peter Spencer Bennett, for political and public service, London Residuary Body.
Mr Zachary Brerley, for political and public service, London Residuary Body.
Dr Keith Bright, chairman and chief executive, London Regional Transport.
Mr John Harrison Burnett, principal and vice-chancellor, University of Edinburgh.
Mr Albert Raymond Mallard Carr, historian.
Mr Peter Maxwell Davies, composer, Professor Eric James Denton, for services to marine biology.
Mr John Alexander Dick, lately Sheriff Principal, Glasgow and Strathkelvin.
Professor Herbert Livingston Duthie, provost, University of Waikato College of Medicine.
- ORDER OF THE BRITISH EMPIRE**
CBE
Mrs Penelope Aspell, for political service to the Liberal Party.
Miss Iris Murdoch, novelist.
Mrs Simon Ruth Pennington, for political and public service.
Miss Sheila Margaret Innes Quinn, lately president, Royal College of Nursing.
- KBE**
Sir Terence Norman Beckett, lately director general, Confederation of British Industry.
Robert Andrew, Viscount Caldecote, chairman, investors in industry group.
Professor Richard David Chandler Norman, chief scientific adviser, Ministry of Defence.
Mr F. G. Brock-Shepherd, author and journalist, lately chief assistant editor, Sunday Telegraph.
Mr J. L. Broome, chief executive, British Skyways, actor.
Mr Paul Edgington, actor.
Mr S. G. G. Gifford, for services to the newspaper industry.
Mr M. G. Compton, keeper of museum services, Tate Gallery.
Professor R. J. Grant, commissioner, Historic Buildings and Monuments Commission for England.
Mr J. H. Crouch, lately director, maritime, cable and wireless.
Mr E. H. Cullinan, senior partner, Edward Cullinan Architects.
Mr A. J. Devant, chairman and chief executive, J. Dewhurst Holdings.
Mr Oscar Roth, chief engineer and scientist, Department of Trade and Industry.
- CBE**
Mr A. V. Alexander, director, Sedwick Group.
Mr P. W. Altabeck, chairman, TNT (UK).
Mr Alan Ayckbourn, playwright.
Mr J. D. F. Barnes, chairman, Pharmaceutical Economic Development Committee.
Mr J. G. Bell, chairman and managing director, Richards (Shipbuilders).
Professor P. M. Biggs, director, Harington Poultry Research Station, Harington.
Mr J. M. Boyd, for services to the conservation of the natural environment in Scotland.
Mr F. G. Brock-Shepherd, author and journalist, lately chief assistant editor, Sunday Telegraph.
Mr J. L. Broome, chief executive, British Skyways, actor.
Mr Paul Edgington, actor.
Mr S. G. G. Gifford, for services to the newspaper industry.
Mr M. G. Compton, keeper of museum services, Tate Gallery.
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Mr A. J. Devant, chairman and chief executive, J. Dewhurst Holdings.
Mr Oscar Roth, chief engineer and scientist, Department of Trade and Industry.
- CBE**
Mr R. Evans, chief executive, British Gas.
Mr P. Finston-Williams, chairman, Covent Garden Market Authority.
Professor M. J. Hampshire, chairman, department of electronic and electrical engineering, University of Bradford.
Mr A. G. Hetherington, deputy chairman, Peninsular & Oriental Steam Navigation Company.
Mr Nigel Hawthorne, actor.
Mr R. S. Hope, lately director, Marine Society.
Mr D. A. Larkins, for services to the agricultural industry.
Mr F. M. Jefford, director, National Audit Office.
Mr J. E. Jones, chairman, Welsh Water Authority.
Mr D. A. Larkins, chairman and chief executive, S. Lyles.
Professor A. G. J. Macfarlane, for services to engineering.
Mr K. L. Maidment, president, British Film and Television Producers Association.
- CBE**
Mr G. A. Mann, chairman, J. Mann and Sons.
Mr B. J. McKeown, general administrator, Welsh National Opera.
Mr J. L. Miller, managing director, William Law and Company.
Mr J. C. Nicholson, deputy controller of audit, Audit Commission for Local Authorities.
Mr G. M. Nissen, former deputy chairman of the Stock Exchange, chairman of the Disciplinary Committee and a director of Morgan Grenfell.
Mr J. H. Northard, operations director, British Coal.
Mr R. S. O'Brien, chief executive, Business in the Community.
Mr T. B. Owen, managing director, Reliance.
Mr A. M. Rankin, group chief executive, Scottish and Newcastle Breweries.
Mr Simon Ritchie, conductor.
Mr O. J. Ritchie, deputy chairman, Alfred McAlpine.
Mr D. G. M. Roberts, senior partner John Taylor and Sons.
Mr V. A. B. Rogers, corporate
- technical staff**
Miss Mary Golding, for services to economic journalism and broadcasting.
Mr W. G. Goodfellow, flight operations executive, civil aircraft division, Hatfield, British Aerospace.
Mr G. M. R. Graham, group managing director, BHS Group.
Mr O. W. Hart, chief resident engineer, W. S. Atkins and Partners.
Miss Joan Hassall, designer, wood engraver, illustrator, Cambleton Shipyard.
Mr W. H. Howells, managing director and safety co-ordinator, Albright and Wilson.
Mr Pat Jennings, for services to Association Football, particularly Northern Ireland.
Miss S. E. Kilpatrick, secretary, Milk Marketing Board, England and Wales.
Mr N. F. W. King, for services to export.
Mr J. K. Lyden, administrative director, Shotton Paper Mills.
Mr P. J. S. Allington, chairman, Boco visitors division, 1966 Commonwealth Games.
Mr D. Mackie, managing director, Govan Shipbuilders.
Mr J. R. Massey, group chairman and chief executive, Sigma international.
Mr A. D. Montgomery, group export director, Scudiger Holdings, for services to export.
Mr B. P. Moss, chief executive, Nu-Air.
Mr Richard Palmer, for services to sport.
Mr J. L. Pickett, assistant marketing director, central marketing, Marconi Radar Systems, for services to export, Ministry, for services to the conference industry.
Mr Keith Rowshay, lobby correspondent, Sunday Express.
Mr A. S. Ross, consultant, committee for Middle East Trade, British Overseas Trade Board, for services to export.
Mr A. W. Rudge, managing director, ERA Technology.
Mr J. B. Scott-Wilson, divisional technical director, civil aircraft division, Hatfield, British Aerospace.
Mr Derek Stroud, singer.
- MBE**
Mr R. B. Attenborough, managing director, Dobson, and Growther.
Mr R. J. Baines, chief designer, military aircraft division, Kingston-upon-Thames, British Aerospace.
Mr Derek Bell, for services to motor racing.
Miss E. Burgess, director and company secretary, Barton Beatts.
Mr A. R. Bisset, chairman, Del Curry.
Mr P. A. Bower, chairman and chief executive, British International.
- MBE**
Mr M. Briggs, director, Middlemans, Oxford, Transport and General Workers Union.
Mr D. W. Burgess, technical director, Byfleet factory, British Enamels.
Mr E. E. Chapman, chairman, Albert E. Chapman and Co.
Mr J. C. Clark, managing director, London Car Telephone.
Mr A. P. Connolly, managing director, Inmarlort.
Mr R. Dove, chief superintendent, Trinity House.
Mr E. D. Edwards, group environment officer, Surnall Oil Trading.
Mr James E. Ems, secretary, English Bowling Association.
Mr E. Forrest, chairman, Acorn Enterprises.
Mr R. O. Fyson, chairman and technical director, C. J. R. Fyson and Son, advanced medical linear accelerators, development, M.E.L.
Mr J. G. Galloway, lately director, Wood Lithograph, Letchworth.
Mr S. Hoggan, for services to rugby football.
Mr S. Kettle, plant manager, Southampton, Ford Motor Co.
Mr A. S. F. Maitz, managing director, Cathnes Glass, for services to export.
Mr R. M. McCreary, secretary, British Film Fund Agency.
Mr J. Munka, senior technologist, sections and commercial steels, British Steel Corporation.
Mr R. H. Nicholson, assistant works director, Londonderry, Du Pont (UK).
Mr J. H. Patten, partner, Patten and Smart.
Mr R. A. Perry, apprentice training manager, Springfield, British Nuclear Fuels.
Mr R. M. Pratt, director, Centre for Industry, Science, Technology Education Liaison, for services to industry.
Mr M. J. Richardson, lately chairman, Joint Conservative Council for the Meat Trade.
Mr J. A. (Hansell) Robertson, lately managing director, J. A. Robertson and Sons (Dumfries).
Mr A. Sander, lately chairman, Licensed Taxi Drivers Association.
Miss M. S. Spence, manager, Alagon Mill, northern spinning division, Courtaulds.
Mr A. W. A. Smith, lately president, Aluminium Windows, lately director, M. K. Slings.
Mr M. Swingle, managing director, Moonite Electrical.
Mr F. J. Thomas, design director, Darlington Glass.
Mr P. K. Tiernan, chairman and managing director, Flexible Technology.
Mr R. G. Turner, chief engineer, Mars Space Systems.
Mr R. W. Woodham, chairman, Woodham Brothers.
Mr D. T. Young, group manager, The Penitentiary and the Penitentiary and Oriental Soap Navigation Company.

Handwritten signature or mark.

No homilies, please

YOU ASKED me to make recommendations about meetings to be held this year by a task force which you have set up to improve relationships between industry and the City.

I have to say that the chances of the task force producing anything but a series of pompous generalities are not high. With 26 members — all with diverse and strongly held views — any consensus statement is likely to be bland. I have taken soundings from some members and find that many are already entrenched in their opinions, depending on whether they come from industry or the City.

In addition, the inquiry's terms of reference are too broad. They spread over half a side of paper and will provide scope for much waffling.

This is a pity because there are serious issues to be addressed. They are:

- "Short termism." Relationships between companies and their banks and shareholders are becoming increasingly difficult and less permanent. Finance is available on more competitive terms than in the past. But when the going gets tough, life is much harder for a company which does not have understanding shareholders and a committed bank.

• Closely related to this is the question of takeover. Are they the best way of transferring power from inefficient managers? Or do they force companies to place too much emphasis on short term results, for fear that long term investments will not be reflected in their share price, making them vulnerable to an unwanted bid?

• The brain drain. There is a loss of talent from the City as it attracts an undue share of national resources, especially in terms of brainpower. Industry cannot afford to compete when it comes to hiring the best talent.

All these issues are at least partly cyclical. Attitudes to big takeovers may already be changing; outcomes of M&A's are being presented as a test of investors' attitudes — will be a good indication of mood. And a decent bear market would make bidders and shareholders much less trigger happy, as well as slicing away much of the City's fat.

But the task force will need to decide whether more lasting changes are needed in the links between industry and the City. I would urge you to concentrate your mind on what needs to be done by industry.

Homilies addressed to the City will be ignored. Moreover, the ultimate power in these matters lies elsewhere. Merchant banks do not have the

final authority to initiate takeovers. Trustees of pension funds are not accountable to City interests. Only the companies which pay sometimes outrageous fees for the services of financial intermediaries can really influence their behaviour — and their salaries.

Thus, at the risk of seeming impertinent, I would suggest that Matthew Brown, the director of the City of London (Scottish and Newcastle) has been threatening to take over for some time, see you as the enemy — not your merchant bank.

Similarly, it could be counter-productive to look for Government intervention. David Walker of the Bank of England, whose views on this subject repay attention, made a shrewd comment on this point at our CBI conference in November, when he warned that:

"An environment in which constraints were applied to the investment decisions of institutions would probably be one in which the freedom of boards to determine and implement their own strategies was constrained. One of our members would like merger policy changed so

Attitudes to big takeovers may already be changing

that a bidder would have to show that positive benefits would arise from the marriage. But who would be the final arbiter in such intangible matters? Only the Government — and its judgments would be unpredictable as an English summer.

I make one or two exceptions to this "hands-off" approach. The task force should suggest that pension funds which abuse their tax privileges by turning over their portfolios to an excessive degree should have their privileges removed. In a similar way, it would be worth considering whether new investors in a company should be required to wait for, say, three months before being able to sell shares to shareholders. This would be a more refined way of limiting the destabilising influence of arbitrageurs in a bid battle than the introduction of a heavy tax on short term capital gains.

Some of your final recommendations can be drafted already. For instance, there are obvious points to be made about the merits of greater disclosure. Companies have to understand that they can combine heavy investment in spending

and long term development spending with a high stock market rating: look at Glaxo, for example. But for this to happen, investors need to be able to make a worthwhile judgment about the value and risks of such investment.

Mr Walker's ideas about an innovation statement make sense. This would indicate the level of overall spending — whether revenue or capital, marketing or R & D — being geared to new products or services that are scheduled to reach the market in, say, one, three and five years time.

Disclosure could also be a helpful way of checking the cost of financial services. Few businessmen have much experience of evaluating the services provided by corporate advisers, underwriters or fund managers. If they could see what others paid, they might be less willing to stump up.

On another point, companies have a direct interest in the behaviour of their pension fund trustees. If the fund takes excessive risks, of a kind which do not square with its own particular set of obligations, then the company will be liable for top-up payments. So directors have a clear right to discuss risk strategies with trustees, and to insist that they make judgments purely on the basis of short-term performance.

Some research projects should be undertaken by the task force. One would be to collect and make accessible the best academic work which has been done on takeovers (showing that industrialists frequently overestimate their value) and on the working of the capital market (which are a lot more efficient than is often recognised).

Another would be to undertake comparative research on the relationships between companies and their proprietors in other countries. How is inefficient management reinvented or replaced in Japan and Germany, successful economies in which takeovers are rare? Is a highly liquid capital market a help for companies in that it provides funds on competitive terms, a hindrance in that it helps to weaken their links with shareholders?

Certainly, there is plenty of room for improvement in relations between the City and industrial companies. It is particularly important that the ownership responsibilities of the institutions should be thoroughly aired. But changing the relationship with the City will not magically solve the problems of British industry; only you and your fellow industrialists can do that.

A WORD OF ADVICE...

from Richard Lambert for David Nickson, on industry's relations with the City; from Christopher Dunkley (right) for Alasdair Milne, BBC director-general



Soap and glory

IT LOOKS as though 1987 will be "The Year of Europe." Again. It also seems pretty clear that there will not be any major increase in pan-European satellite activity. Again. However, our chums in the Continental public service outfits are even more fearful now than they were when you spoke to them last year about the pincer threat from Rupert and the Australian mafia on one side and our American friends on the other.

(Incidentally, your musings about the Irish renting transponder space on their satellite to the Vanks and flooding us and the Europeans with 24-hour "Dailystar" was, I take it, a Glemmoragie speculation and not a concrete fact supplied by that odd little RTE fellow?)

At the European Broadcasting Union meeting you will, of course, maintain the BBC stance of total solidarity concerning the preservation of the heritages of European culture (whatever they may be; could Barlow do an aide memoire?). And you'll have to entreat again over this ludicrous idea of a multi-European budget super-soap, designed to slaughter the US lit series. But do make certain, won't you, that when the perditional French start gabbling about budgets you don't nod or wink in the wrong place and commit us to a 50m contribution or something. There must be no agreement on putting in any actual cash.

There is no such thing as too much snooker on television

entirely upon MG's brilliant trick of adding in the "East Enders" repeat to give the appearance of beating "Coronation Street" every week.

We need snooker (you really must stop calling it "billiards") in 1987. The great thing is to avoid conceding any more time. The two Davids are sure to press hard for equal PPB time with the big boys. You could start by enthusiastically suggesting that PPBs should be organised along similar lines: the time allocated to each party to be proportional to its number of MPs. Since the parties currently get time proportional to the number of votes cast for them at the last election, this would mean a steep reduction in PPB time for the Alliance. If that doesn't stop them, then suggest that we make available the same total PPB time as last year and leave the carve-up to the parties. That should teach the Davids who their real friends are.

This will also be a good occasion to launch the rumour about our proposed "Political Monitoring Unit," the one that will be for politicians and what these infernal "media watch" units do to broadcasters and broadcasting. They know we see it as part of our job as

journalists to keep an eye on our political masters. All you have to do is convince a few key busybodies — La Curry, Lord Gerald, people of that sort — that we really shall be cataloguing every freebie trip that MPs take, checking their attendance at Westminster, counting their weekends away from their constituencies and so on, with a view to presenting it all on "Newsnight."

Sports

You were joking, I hope, when you suggested we might be doing too much snooker. There is no such thing as too much snooker, I realise. Graeme told you that he might just as well retire to Tuscany for the duration of the World Championship and leave David Vine to run BBC2, but you must not forget that the April snooker marathon is still the only thing we can rely on apart from Wimbledon and Christmas to take us above a 50 per cent and if the BARB figures are anything like the BARB figures, that that impression depends

After the £60,000 cockup over the lorry-drivers' film, people may think it odd for us to be talking about increased use of sponsorship. However, at Kensington House last week we must entourage their car park) I felt in with TV and E&K and we came up with a scheme that might kill several birds with one stone:

1—The licence fee is obviously staying where it is, but broadcast advertising is not going way ahead of the national figure. We have to find more money somewhere.

2—Although Peacock's potty figure of 40 per cent independent programmes on our channels has been abandoned, the figure of 25 per cent is still being pursued and obviously one day we shall have to accommodate more independent programmes.

3—What with Yorkshire's all-night boogie-woogie, and Isaacs about to start keeping Channel 4 on the air till 3.00 am, we will eventually have to extend our late schedules. Why not put the three points together: tell the AIP that we can't provide facilities or finance but if they care to find sponsors we will find the space for their programmes. That way we'll all our late-night schedules for nothing and we distance ourselves from sponsorship difficulties: we're simply fulfilling a government requirement. When you meet the AIP you'll have to wrap this up a bit, of course.

On another small sponsorship matter: with condoms playing such a central role in the AIDS campaign, we must be prepared for Durex to try it on again with that ghastly racing car finance but if they care to find sponsors we will find the space for their programmes. That way we'll all our late-night schedules for nothing and we distance ourselves from sponsorship difficulties: we're simply fulfilling a government requirement. When you meet the AIP you'll have to wrap this up a bit, of course.

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UK civil aircraft

From Mr D. Lowe

Sir, — Admiral Sir Raymond Lyle's statements to the Industrial Society (reported on December 17) will cause considerable concern. His remarks seem most inappropriate while British Aerospace is attempting to secure ETOPS for its aircraft division from the tax payers of this "grubby little island off the coast of Europe."

The admiral recognises that "we are engaged in a war of national survival." For decades a major portion of the civil aircraft industry survived well when sensible airframes were matched to British engines. The results were 438 Vickers Viscounts, 378 Avro/HS/BAC 748s, the initial 558 DR/HS/BAC 125s and 230 BAC/BAE One-Elevens.

Sir Raymond's solutions will not cure the illness diagnosed by Sir James Goldsmith as "The European disease," created by "a triangular alliance of big unions, big government and big management" which has "destroyed the European industry and creativity." A more serious form is "civil aviation aids," having a lengthy incubation period and being transmitted by injections — ill conceived cash injections. This disease is not cured by this cash rather than resolving the aircraft market needs.

Previously British airframe and engine makers were civil collaborators but mechanical cash injections transformed them into antagonists. Today new British civil aircraft has Rolls-Royce engines, not do they fly under the British wings of European Airbuses. The British Aerospace aircraft division reports losses while other manufacturers report profits using Rolls-Royce engines. Rolls-Royce now competes with British Aerospace damaging British civil aeronautical manufacture. This industry is yet to receive a Japanese attack. With Japanese involvement in Boeing 737, V2500 and Super Fan, however, they are well positioned to be attracted, double twin jets and would have bought BAC One-Elevens with TV engines, had they been available. Instead, in 1985, it ordered 20 Fokker F100's with 20 more options.

The One-Eleven's VIP potential remains largely unexploited. There is, within the design, a 4,000 n.mile executive jet. In addition, its configuration is

Letters to the Editor

similar to the DC9-MD80 which McDonnell Douglas, General Electric and Pratt & Whitney consider ideal for propfan technology.

Sir Raymond fails to mention that the island also suffers from noise pollution around airports. One-Elevens constitute 22 per cent of our airline fleet. Tay re-engineing would result in major noise reduction and airlines would benefit from improved performance and reduced fuel consumption — important when crude oil has doubled in price in 10 months.

In Sir Raymond's own words: "We are in danger of becoming people with nothing to concentrate except decay." It should recall that many aviation inventions and considerable aviation creativity have originated on this "grubby little island." The civil aviation industry is evolution, creativity and entrepreneurial skills. The major problem is getting big management, big government and big unions to do anything about incorporating them.

Derek Lowe,
Executive Jet Sales,
70 High Street,
Newport Pagnell, Bucks.

Mountains but useful

From Professor G. Fodor

Sir, — On the same day that you published an interesting article on Europe's food mountain (December 8), Italian newspapers reported that a major Swiss food company has stopped buying milk in Lombardy because it contained traces of dangerous pesticides as well as high radioactivity levels. Apparently the milk is dangerous for children although acceptable for adults; what it contains is that its quality leaves much to be desired. On December 8 you reported that the Chernobyl disaster led to an unexpected increase in Europe's stocks of butter and milk powder, as consumers stopped buying milk because of alarm at the high levels of radioactivity present at the time. It is likely that this will happen now once more in some parts of Italy.

Both the European Commission and farmers' interests seem to have become politically blind and seem not to have realised that two problems put intelligently together may help to solve each other.

In Italy, at the time of the Chernobyl disaster, mothers had to beg friends for old dried milk in order to feed their children; although milk consumption declined dramatically,

Insider dealing

From Mr D. Barnes

Sir, — Professor Myddelton asks (December 29) how honest investors are harmed by insiders and subsequently seeks to prove they are not, arguing that as an honest investor selling shares in ignorance of a bid he is not harmed by the insider who buys them.

There is however an element of risk in share investment which must be borne by all who invest in the stock market, and which the insider by definition seeks to avoid. The honest investor is harmed by having to assume this risk before enjoying a return while the insider can enjoy the same return but at no risk.

Dominic Barnes,
30 Crichton Ave,
Wallington, Surrey

Buying the caviar

From Mr J. Paton

Sir, — Mr P. Ellerton (December 23), goes to great lengths to buy his caviar at Heathrow. The route he describes is certainly possible but it would attract the attention, in various degrees, of airline staff, HM Immigration, HM Customs, Security Branch and BAA security.

The aircraft captain, risking the loss of his air traffic control departure slot, would probably never speak to him again. Products sold at Caviar House are duty-paid. If they were duty-free HM Customs would take an even closer interest.

John G. Paton,
35 Sorvum Crescent,
Wokingham, Berks.

Such a condition that it needs to "land"

It can be landed at any time into a safe state by fully automatic systems based on gravity, a most reliable force. Because all power stations are joined together on the grid it does not fly alone and if he has to "land" other stations take on his share of the generation load.

Except in a case of national emergency he is under no pressure to keep going at all costs or fly by the seat of his pants.

The power station also carries its own ground crew, service engineers, fire station, etc, etc, with it at all times. It does not like an aeroplane, need to go looking for services.

There is a need for continuous training of all staff but I feel the aeroplane pilot/nuclear power station operator juxtaposition is not a very logical choice by your correspondent.

Bob Ingham,
29 Woodlands Crescent,
High Legh,
Knutsford, Cheshire

NOTICE OF REDEMPTION

Chrysler Overseas Capital Corporation and Chrysler Corporation and Chrysler Motors Corporation, Guarantors

5% Guaranteed Convertible Sinking Fund Debentures due 1988

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture Dated as of February 1, 1968 as supplemented by Supplemental Indenture dated as of May 30, 1966 and November 28, 1966 respectively, among Chrysler Corporation (formerly Chrysler Holding Corporation), Chrysler Overseas Capital Corporation, Chrysler Motors Corporation (formerly Chrysler Corporation) and J. Henry Schroder Bank & Trust Company, as Successor Trustee, \$2,289,000 in aggregate principal amount of the above captioned Debentures will be redeemed through operation of the Sinking Fund on February 1, 1987 (the Redemption Date) at 100% of the principal amount thereof (the Redemption Price) together with accrued interest to said Redemption Date.

The serial numbers of the coupon Debentures to be redeemed are set forth below in groups from one number to another number inclusive.

M-6 through 9	M-1535 through 1540	M-50526 through 50535	M-52281 through 52282	M-54976 through 54980	M-56531 through 56541
10 through 15	1599 through 1610	50536 through 50539	52283 through 52289	55016 through 55029	56542 through 56555
16 through 22	1637 through 1641	50540 through 50541	52290 through 52291	55030 through 55031	56556 through 56565
23 through 25	1681 through 1686	50542 through 50543	52292 through 52297	55032 through 55033	56566 through 56580
26 through 31	2026 through 2035	50544 through 50545	52298 through 52303	55034 through 55035	56581 through 56595
32 through 35	2153 through 2159	50546 through 50547	52304 through 52309	55036 through 55037	56596 through 56610
36 through 40	2606 through 2615	50548 through 50549	52310 through 52315	55038 through 55039	56611 through 56625
41 through 43	3040 through 3041	50550 through 50551	52316 through 52321	55040 through 55041	56626 through 56640
44 through 46	3255 through 3262	50552 through 50553	52322 through 52327	55042 through 55043	56641 through 56655
47 through 50	3673 through 3679	50554 through 50555	52328 through 52333	55044 through 55045	56656 through 56670
51 through 53	3841 through 3846	50556 through 50557	52334 through 52339	55046 through 55047	56671 through 56685
54 through 56	4084 through 4090	50558 through 50559	52340 through 52345	55048 through 55049	56686 through 56700
57 through 60	4604 through 4608	50560 through 50561	52346 through 52351	55050 through 55051	56701 through 56715
61 through 63	4848 through 4854	50562 through 50563	52352 through 52357	55052 through 55053	56716 through 56730
64 through 66	515 through 520	50564 through 50565	52358 through 52363	55054 through 55055	56731 through 56745
67 through 69	604 through 608	50566 through 50567	52364 through 52369	55056 through 55057	56746 through 56760
70 through 71	661 through 667	50568 through 50569	52370 through 52375	55058 through 55059	56761 through 56775
72 through 74	704 through 713	50570 through 50571	52376 through 52381	55060 through 55061	56776 through 56790
75 through 77	911 through 917	50572 through 50573	52382 through 52387	55062 through 55063	56791 through 56805
78 through 80	945 through 954	50574 through 50575	52388 through 52393	55064 through 55065	56806 through 56820
81 through 83	971 through 977	50576 through 50577	52394 through 52399	55066 through 55067	56821 through 56835
84 through 86	1156 through 1163	50578 through 50579	52400 through 52405	55068 through 55069	56836 through 56850
87 through 89	1205 through 1211	50580 through 50581	52406 through 52411	55070 through 55071	56851 through 56865
90 through 92	1275 through 1280	50582 through 50583	52412 through 52417	55072 through 55073	56866 through 56880
93 through 95	1325 through 1332	50584 through 50585	52418 through 52423	55074 through 55075	56881 through 56895
96 through 98	1381 through 1387	50586 through 50587	52424 through 52429	55076 through 55077	56896 through 56910
99 through 101	1396 through 1399	50588 through 50589	52430 through 52435	55078 through 55079	56911 through 56925
102 through 104	1427 through 1432	50590 through 50591	52436 through 52441	55080 through 55081	56926 through 56940
105 through 107	1474 through 1479	50592 through 50593	52442 through 52447	55082 through 55083	56941 through 56955

Interest on said Debentures to be redeemed shall cease to accrue on and after the Redemption Date and on said date the Redemption Price will become due and payable on each of the Debentures called for redemption.

Payment of the Debentures to be redeemed will be made upon presentation and surrender thereof, together with all coupons, appertaining thereto maturing subsequent to the Redemption Date, at J. Henry Schroder Bank & Trust Company, One State Street, New York, New York 10015, 6th Floor, Corporate Trust Department or at the option of the holder at the offices listed below:

- Deutsche Bank, A.G. Rossmarkt 18 Frankfurt/Main West Germany
- Banque Internationale à Luxembourg S.A. 2 Boulevard Royal Luxembourg, Luxembourg
- Algemeene Bank Nederland N.V. 32 Vijzelstraat Amsterdam, Netherlands
- S.G. Warshaw & Co. Ltd 30 Greenway Street London E.C.2
- Banque de l'Union Européenne Industrielle et Financière 6 Rue Galvani Paris, 2.
- Generale Bank 3 Montagne du Parc 1000 Brussels, Belgium
- Banca Commerciale Italiana 6 Piazza della Scala Milan, Italy

Coupons which shall mature on or before said Redemption Date should be detached and surrendered for payment in the usual manner. Debentures may be converted at the option of the holder thereof into Common Stock of the Guarantor at the price of \$30.89 per share. The right to convert Debentures selected for redemption into Common Stock will terminate on February 1, 1987, in accordance with the Indenture under which the Debentures were issued. For all purposes of the Indenture, the Debentures called for redemption in accordance with the foregoing will be deemed to be no longer outstanding on or after February 1, 1987, and all rights with respect thereto, except as stated above, will cease as of the close of business on said date.

Chrysler Overseas Capital Corporation
By: J. Henry Schroder Bank & Trust Company, AS Successor Trustee

Dated: December 31, 1986

Under the Interest and Dividend Tax Compliance Act of 1983, we may be required to withhold 20% of any gross payments made within the United States to certain holders who fail to provide us with, and certify under penalties of perjury, a correct taxpayer identifying number (employer identification number or social security number, as appropriate) or an exemption certificate on or before the date the securities are presented for payment. Those holders who are required to provide their correct taxpayer identification number on Internal Revenue Service Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment.

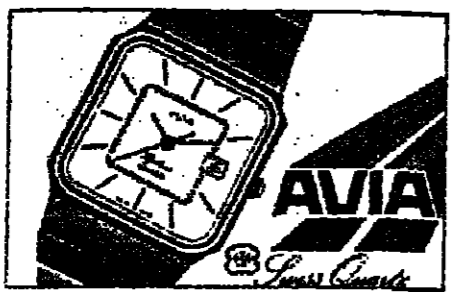
Wednesday December 31 1986

and Industrial Storage Bank Limited
Real Estate Bank Ltd
Industrial Mortgage Bank
Finland Limited

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Wednesday December 31 1986



Proventus builds new force in Swedish banking

Sara Webb reports

A POPULAR executive toy in Swedish financial circles this Christmas has been the telescope, on the grounds - however fanciful - that it is an implement essential to fending-off unwelcome takeover bids.

Yet at the time Proventus had well-laid plans of its own to form a banking and financial services group in which Gotabanken was to play an important role.

Proventus plans to sell its stake in Gotabanken to Gota, which in turn will offer Gota shares and cash to shareholders in Wernlandsbanken, Gotabanken and B & B Invest for outstanding shares in a deal worth Skr 2.12bn.

However, Gota aims to compete in investment banking and with the finance companies rather in commercial banking and plans to develop fund management services for institutions.

42 per cent of the votes, the head of the bank inspection board at the time, Mr Sten Walberg, recommended new legislation to restrict the ownership in a bank to 10 per cent.

king company which Proventus acquired recently for Skr 550m and Haeggeffs, another B & B investment brokerage, will make up the investment banking side.

Himont plans offer of shares to public

BY JOHN WYLES IN ROME

AROUND 20 per cent of the equity of Himont, the US-based joint venture established three years ago by Italy's Montedison and the American chemical company Hercules, is to be offered to the public through a sale of shares in New York and London.

executive of Himont after he retires as chairman of Hercules next March.

Madrid bourse not to re-base share index

By David White in Madrid

THE MADRID stock exchange is set to abandon two of its more peculiar habits in the new year to bring its practices more into line with other European bourses.

\$850m debt plan for Wah Kwong agreed

BY OUR HONG KONG CORRESPONDENT

THE YEAR-OLD fight to save Hong Kong's financially-troubled Wah Kwong shipping group appears to have been won now that the three remaining Japanese creditors have agreed to participate in a US\$850m debt restructuring plan.

of fears they would consequently lose export insurance cover from Japan's Ministry of International Trade and Industry (Mitl) amounting to some 80 per cent of their US\$120m to US\$130m exposure.

will have the balance converted into Wah Kwong shareholdings. The deal was struck with Mitl's approval and it is understood that the Japanese concerns are therefore still covered by export insurance for any remaining losses incurred when the ships are sold.

ping concern, earlier reached an agreement with Toyo Menka that should seal its US\$2.6bn debt restructuring plan that has taken more than a year to negotiate with some 160 creditors.

Indosuez joins West German bank interests

By David Marsh in Bonn

BANQUE INDOSUEZ, the internationally operating French bank, is reorganising its banking interests in West Germany through a merger of two private banks in which it holds stakes.

Fraser & Neave ahead

BY STEVEN BUTLER IN SINGAPORE

FRASER & NEAVE, the Singapore beverages group, has increased after-tax earnings by 28.6 per cent to S\$19.5m (US\$9m) in the six-month period ended in September, compared with the same period of 1985.

Thai Air profits surge

BY OUR FINANCIAL STAFF

HELPED by a strong increase in revenue, Thai Air International reports sharply higher profits for the year ended September, 1986.

Fraser & Neave ahead

BY STEVEN BUTLER IN SINGAPORE

ment income increased, however, while taxes fell.

Fraser & Neave ahead

BY STEVEN BUTLER IN SINGAPORE

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Italex Limited advertisement: Unsecured Floating Rate Notes due 1989 to 1992

CFX Credit for Exports PLC advertisement: Unsecured Floating Rate Notes due 1985 to 1992

BankAmerica Overseas Finance Corporation N.V. advertisement: Guaranteed Floating Rate Subordinated Capital Notes Due 1996

BankAmerica Overseas Finance Corporation N.V. advertisement: Guaranteed Floating Rate Subordinated Capital Notes Due 1996

CITICORP advertisement: Subordinated Floating Rate Notes Due October 25, 2005

CITICORP advertisement: Subordinated Floating Rate Notes Due January 30, 1998

Ente Nazionale per l'Energia Elettrica advertisement: Floating Rate Notes Due 2005

Ente Nazionale per l'Energia Elettrica advertisement: Floating Rate Notes Due 2005

Ente Nazionale per l'Energia Elettrica advertisement: Floating Rate Notes Due 2005

Ente Nazionale per l'Energia Elettrica advertisement: Floating Rate Notes Due 2005

Ente Nazionale per l'Energia Elettrica advertisement: Floating Rate Notes Due 2005

Ente Nazionale per l'Energia Elettrica advertisement: Floating Rate Notes Due 2005

Ente Nazionale per l'Energia Elettrica advertisement: Floating Rate Notes Due 2005

Wells Fargo & Company advertisement: Floating Rate Subordinated Notes due 1992

The Princess Alice Hospice advertisement

CITICORP advertisement: Subordinated Floating Rate Notes Due November 27, 2005

CITICORP advertisement: Subordinated Floating Rate Notes Due January 30, 1998

Vertical text on the left margin: XMAS GREEN & HAPPY NEW YEAR, alpha, COLUMN back guish, Sterling, latest performance to 1st December

UK COMPANY NEWS

Martin Dickson looks at the trends in UK takeovers during 1986
A year of mega-bids and City scandals

Management buy-in lacks support at Simon Engineering

BY CLAY HARRIS

MR PHILIP Ling's management "buy-in" effort at Simon Engineering has failed so far to win the support of the company's shareholders. For every 1,500 Simon ordinary shares, only one had been committed to the £173m offer by the second closing date on Monday. In addition to that 0.06 per cent, Valuedale, the company set up specifically for the bid, and parties acting in concert own or control a total of 0.88 per cent of Simon. Schroders, advising Valuedale, attributed the low level of acceptances to a combination of Christmas holidays, uncertainty about a merger review by the Office of Fair Trading and hesitation until Simon produces a profit forecast. That forecast is due by Friday but could come later if Mr Paul Channon, the Secretary of State for Trade and Industry, does not give his decision on the bid this week. The OFT report was sent to Mr Channon before Christmas. Simon will have two days after his decision is announced to release its final defence document. Mr Martin Anderson of Hill Samuel, Simon's advisers, was scornful of Schroders' arguments yesterday. "If their offer had been so overwhelming in its attributes, people would have gone out of their way to accept it regardless of the OFT and the fact is, it's a miserable offer."

Siebe paying £19m for another US company

BY CLAY HARRIS

Siebe, the acquisitive controls and engineering group, is to pay \$27.5m (£19m) for W. H. Salisbury, a Chicago-based maker of high voltage electrical safety equipment. The cash purchase, Siebe's third US deal in three months, was rushed through before the end of the year to allow the family owners to take advantage of more favourable tax treatment. Salisbury's products include gloves, insulation blankets and insulation for tools. It reported pre-tax profits of \$3.6m on sales of \$18m in the year to June 30 1986. Mr Barrie Stephens, Siebe chief executive, said last night that Salisbury's assets were likely to exceed the purchase price. There was \$4m in cash

F. Copson offer

Only 0.7 per cent of F. Copson shareholders have accepted the offer by Mr Richard Thompson for those ordinary shares not already owned by him. The offer was made purely to satisfy the requirements of Rule 9 of the City Code on Takeovers and Mergers.

BOARD MEETINGS

Table with columns: Company Name, Date, and Meeting Details. Includes Interim-Arbunot, Future Dates, and various financial reports.

U.S.\$40,000,000 SERIES 19

TELEFONOS DE MEXICO, S.A.

(Organised under the laws of the United Mexican States)

Six Month Notes Issued in Series

under a

U.S.\$75,000,000

Note Purchase Facility

Notice is hereby given that the above Series of Notes issued under a Note Purchase Facility Agreement dated 5th May, 1982, carry an Interest Rate of 6 3/4% per annum. The Maturity Date of the above Series of Notes will be 30th June, 1987.

31st December, 1986

Samuel Montagu & Co. Limited

Issue Agent

U.S.\$125,000,000—SERIES 20

CELANESE MEXICANA, S.A.

(Organised under the laws of the United Mexican States)

Six Month Notes issued in Series

under a

U.S.\$125,000,000

Note Purchase Facility

Notice is hereby given that the above Series of Notes issued under a Note Purchase Facility Agreement dated October 20, 1981, will carry an Interest Rate of 7% per annum. The Maturity Date of the above Series of Notes will be June 30, 1987.

December 31, 1986, London

By: Citibank, N.A. (CSSI Dept), Issue Agent

CITIBANK

£75,000,000

Yorkshire International Finance B.V.

Guaranteed Floating Rate Notes due 1994

Guaranteed on an unsecured basis by

Yorkshire Bank PLC

In accordance with the provisions of the Notes, notice is hereby given that for the three month period 29 December 1986 to 30 March 1987 the Notes will carry an interest rate of 11 3/4% per annum with a coupon amount of £143.36 per £5,000 Note.

County NatWest Capital Markets Limited Agent Bank

IT BEGAN with the feverish excitement produced by a wave of "mega-bids." It ended sourly, with a wave of City scandals stemming in large measure from the takeover boom.

1986 will go down as the most remarkable year for takeover activity in Britain since the late 1950s and early 1970s. Acquisitions in the first nine months of the year were worth some £11bn, against £6bn in the same period of 1985. The full year tally seems set to top the previous record year of 1986, which produced deals worth some £11.5bn when adjusted for subsequent inflation.

It was also remarkable in terms of the size of the target companies and the drama and bitterness of the battles which raged around them. In the case of the three-cornered takeover battle for Distillers, the Scottish drinks group, the bitterness lingers on in the form of the Department of Trade investigation into the affairs of Guinness, which which this had become a very lucrative source of income.

In the year of Big Bang—the deregulation of the London financial markets—it is perhaps not surprising that particular drama has surrounded the Take-over Panel and its role. For months before Big Bang, Cassandras had been confidently predicting that deregulation must lead to the imposition of a statutory framework governing take-over bids and the death of the self-regulatory Panel. They pointed to an increasing tendency by protagonists to take the law into their own hands and argued that the Panel was

insufficiently tough. The Cassandras may still be proved correct, but the Panel appears at the very least to have won a reprieve as a result of events during the past 12 months. It has made some stern, and highly controversial, rulings which have helped bolster its authority. Last spring, at the height of the mega-bid boom, it imposed a ban on most forms of takeover advertising, amid howls of outrage from the advertising agencies and newspapers, for which this had become a very lucrative source of income.

In the autumn, it delivered its most stinging rebuke for a long time to merchant bank Hill Samuel, which was advisor to A.E. the engineering company, in its defence against a bid by Turner and Newall. Hill Samuel had failed to disclose indemnity agreements covering the purchase of blocks of A.E. shares which helped thwart Turner's bid. The Panel allowed Turner to bid again and it went on to



Mr John Walker-Howarth of the Takeover Panel

As for new takeover tactics, several of the more important changes arose in the bids for Distillers, where Guinness's agreed offer defeated a hostile one from Argyll Group, and for Imperial Group, where Hanson Trust's hostile offer saw off a rival merger from United Biscuits.

In each bid Morgan Grenfell, the merchant bank, acting for both United Biscuits and Guinness, bought shares heavily in the open market on behalf of its clients, raising issues of financial prudence, since its declared net worth was well below the cost of the purchases.

This prompted the Bank of England to impose new rulings limiting a bank's exposure to any one company. In the case of United Biscuits, the Stock Exchange stepped in to force companies to consult shareholders before issuing a bid against putative partners agreed to sell parts of the combined business to overcome any potential

petition problem—an unprecedented form of reorganising which allowed both bids to escape a monopolies reference. As for the Monopolies Commission's judgements during the year, it gave Norton Opax the green light to launch its successful bid for McCaughey, for P & O to keep its stake in European Ferries (it later launched an agreed bid) and for Elders IXL to launch a highly-guaranteed bid for Allied-Lyons. Elders, however, chose not to go ahead and instead spent £1.4bn on Courage, the brewer. The Commission recommended the blocking of GEC's bid for Fiessey and the Government agreed.

Another feature of the year was the growth of hostile bids for sizeable companies by

victory, despite the intervention of Mr Robert Maxwell as a white knight. And the Panel's legal position was clarified in an important judgment by the Appeal Court in early December following the first direct legal challenge to a Panel judgment. Significantly this came from an American securities house, Pru-Bache, which was advising a management buy-out team attempting to thwart a bid for McCaughey from fellow printer, Norton Opax.

The court ruled that the Panel's decisions were subject to judicial review. The Panel had argued against this, but its defeat could, somewhat paradoxically, bolster its position. The judges ruled that the courts could only intervene in limited circumstances and could only make declaratory orders in retrospect, enabling the Panel to avoid a repetition of an error. A Panel decision could only be quashed if it breached the rules of natural justice or fairness.

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Another feature of the year was the growth of hostile bids for sizeable companies by

TOP TAKEOVER BIDS OF 1986

Table with columns: Bidder, Target, Cost, Status. Lists major takeover bids such as Hanson Trust, Guinness, Argyll Group, etc.

* Approximate sterling figure only (US dollar price in brackets).

company's net worth. The delicate question of share-buying by the parties to a bid, or their associates and fans, has also been highlighted by the A.E-Hill Samuel row and the present controversy over the green light to launch its successful bid for McCaughey, for P & O to keep its stake in European Ferries (it later launched an agreed bid) and for Elders IXL to launch a highly-guaranteed bid for Allied-Lyons. Elders, however, chose not to go ahead and instead spent £1.4bn on Courage, the brewer. The Commission recommended the blocking of GEC's bid for Fiessey and the Government agreed.

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Fothergill sees recovery

Fothergill & Harvey, the Lancashire-based advanced electrical insulation materials group which is fighting an unwanted £28.2m bid from Courtaulds, yesterday forecast a sharp second-half recovery—taking pre-tax profits to £2.7m in 1986.

For the first six months, Fothergill reported a 21 per cent profit fall to £1.1m—largely due to a deficit in its advanced materials division and, in particular, loss of business from offshore oil companies.

However, the company said yesterday that it expects to make £1.6m in the second half—23 per cent more than in 1985—bringing the annual total within a whisker of 1985's £2.74m.

According to Mr Peter Conway, chief executive at Fothergill & Harvey, the advanced materials side was now back in the black and the fourth quarter alone contributed around £1m to profits.

While this quarter is traditionally one of the best in the year, comments the company, "this is the most encouraging

FINANCIAL TIMES SURVEY The Financial Times proposes to publish a Private Health Care Survey on January 21 1987

- The following subjects will be covered: 1. Introduction, 2. Investment into New Hospitals, 3. Cost Containment, 4. NHS—Private Sector Links, 5. The Provident Associations, 6. Occupational Health, 7. The Aged, 8. The Voluntary Sector, 9. Specialist Treatment, 10. Alternative Medical Treatments, 11. Party Attitudes, 12. The US

EUROPE'S BUSINESS NEWSPAPER

All editorial comment should be addressed to the Surveys Editor. A full editorial synopsis and information about advertising can be obtained from Stephen Dunbar-Johnson, telephone 01-248 8000 Ext 4148, or your usual Financial Times representative.

Maxwell transfers his Extel holding

By Clay Harris

Mr Robert Maxwell has transferred his holding in Extel, the business and sports information group, to a new company in which he says he has no beneficial interest.

Extel was told that Pergamon Media Trust had a beneficial interest in 24.7 per cent of its shares and that the Maxwell Charitable Trust had an indirect interest in the shares. Mr Maxwell confirmed that Pergamon Media Trust was a new company, said that he believed that it was UK-based.

Mr Maxwell originally bought into Extel during an unsuccessful takeover bid by Demerger earlier this year. Because he accepted the Demerger offer, he is barred under the Takeover Code from mounting a bid for Extel until the end of April 1987.

Hanson Trust

Hanson Trust's US subsidiary HK-9 has received valid acceptances totalling 5.57m shares from shareholders in the California-based Kaiser Cement, for which Hanson made a \$200m recommended offer in November. Hanson's beneficial holdings in Kaiser now represent around 79 per cent of the outstanding shares and 63 per cent of the fully diluted capital. Those shareholders who have not accepted the offer will receive \$27.50 in cash.

English China

English China Clays has become the sole owner of Fujii Kaolin, Japanese maker of paper-coating pigments, by buying the 50 per cent stake held by ITC Enterprises, its US partner, for about \$3m. Fujii Kaolin is the largest indigenous supplier of calcium carbonate pigments.

Hillsdown in £8.5m acquisition

Hillsdown Holdings, the acquisitive foods and furniture group, announced yesterday that it is buying a Scottish animal by-products processor, Hillsdown, for £8.5m. The purchase price will be paid in a mixture of cash and shares.

Forrest, which was founded in 1965, already has strong links with Hillsdown. Hillsdown, through laboratories owned by its FMC subsidiary, supplies around 13 per cent of Forrest's tonnage. On the output side,

Hillsdown's animal feeds subsidiaries plus its poultry companies take around £1m-worth of Forrest's £3.5m annual sales. Hillsdown expects to see increased direct supply from Forrest to its various subsidiaries and maintains that the company will benefit from greater volume and continuity of off-set supplies.

Hillsdown is owned by Juma Forrest made pre-tax profits of £860,000 and its net asset value was £7.95m. Payment will consist of £2m

in cash plus the issue of 3.07m Hillsdown shares—valued at yesterday's price of 21p, down 5p, gives a total purchase price of £8.5m.

Notice of Redemption Citicorp Overseas Finance Corporation NV. 10 3/4% Guaranteed Notes due February 1, 1989. Includes details of the redemption process and contact information.

AIBD BOND INDICES WEELY EUROBOND GUIDE DECEMBER 30, 1986. Table with columns: Redemption, Change on Week, 12 Months, 24 Months.

PKBanker US\$50,000,000 Floating Rate Notes due 1991. For the six months, 30th December, 1986 to 30th June, 1987 the interest rate has been fixed at 1.375% per annum.

The Republic of Italy U.S.\$500,000,000 Floating Rate Notes due 2005. In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from 31 December, 1986, to 30 January, 1987, the Notes will carry an interest rate of 7 1/4% per annum.

I.G. INDEX January 1987 1,316-1,323 (unadjusted) Tel: 01-825 5699

U.S.\$300,000,000 The Kingdom of Belgium Floating Rate Notes Due May 2005. In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest has been fixed at 6 3/4% for the Interest Determination Period 31st December, 1986 to 31st March, 1987.

Wells Fargo International Financing Corporation N.V. U.S.\$50,000,000 Guaranteed Floating Rate Subordinated Notes due 1996. In accordance with the provisions of the Notes, notice is hereby given that for the Interest Sub-period 31st December, 1986 to 30th January, 1987 the Notes will carry an Interest Rate of 6 3/4% per annum.

NATIONAL BANK OF DETROIT US\$100,000,000 Floating Rate Subordinated Capital Notes due 1996. Notice is hereby given that in respect of the Interest Period from December 31, 1986 to March 31, 1987 the Notes will carry an interest rate of 8 1/2% per annum.

GRANVILLE SPONSORED SECURITIES. Table with columns: High/Low, Company, Price, Change, Yield, P/E. Lists various securities such as Ass. Brit. Ind. Ordinary, Ass. Brit. Ind. GULS, etc.

Handwritten signature or stamp at the bottom of the page.

MANAGEMENT

A GOOD calendar, it seems, is one you can't pin down. The best test, according to one FT colleague, is to leave it on the desk and see how long it takes to walk.

Another company, Unipart, the spare parts and accessories division of Austin Rover Group, reports that 50 of its raunchy "streetwise" calendars, shot this year by David Bailey, went missing before they left the local post office.

Business calendars are promotional tools, corporate forget-me-nots that act throughout the year to remind favoured clients, customers and contacts of the company's business.

The most prized calendars, I am reliably informed, are of the fleshy persuasion. Pirelli, Unipart and Lamb's Navy Rum lead the field and certainly there is no shortage in this office of men queuing up to acquire the samples sent in.

Pirelli blazed the trail more than 10 years ago, with its lovely photograph shots of undressed women which shifted the tacky garage mechanic product into classy collector's item. Calendar art had found a champion.

The calendars assumed cult status with people borrowing and begging copies. When the company temporarily abandoned its pricey product, Unipart stepped into the breach, in an unashamed attempt to cash in on the cachet of Pirelli. Early attempts failed. But when Patrick (Lord) Lichfield was hired in the mid-1980s, the world took notice. The cocktail was the same: exceptional photography, exquisite girls, and exotic settings — Kenya, Bali, Nevada.

The public then began to clamour for what Unipart customers were privy to. Within some 2,000 calendars were left over one year, the company offered them for sale and in two weeks they were sold out. And that was in February. The lesson learned, Unipart allocated 5,000 the following year for public consumption and these "went like hot cakes."

Take Zillan, a ping-pong playing robot invented by Dr John Marr, a general practitioner in Middleborough, England. The machine can just about smack back a ball across a net, although Dr Marr, who built the contraption in his spare time, is working on a new robot that can manage a complete rally.

Competing with Zillan in a race to become the first robot to beat a human at table tennis is a device made by scientists at Bell Laboratories, in the US. Their machine can return balls rebounding from a wall and developments of this sort, so observers believe, could ultimately lead to novel packaging robots in factories. The machines promise to be adroit enough to catch items like cans of food as they are flung through the air, avoiding the necessity for conveyors.

If you have an eye for the unusual, you might appreciate the six-legged robots which a Californian firm, Odetics, plans to sell in 1989 at about \$1m each. In June, Odetics completed a prototype, called Robin, which can walk at 4 miles/hr and pick things up with a six-foot retractable arm. The robots will be used mainly for doing dangerous jobs inside nuclear power stations.

Maintaining the Japanese tradition of being streets ahead of everyone else in gizmos is Fuji Photo, which in July brought out a disposable camera. The company insists that the device, which it calls a Film with a Lens and which sells for about £5.50, is not a real camera, as it works only outdoors, and in fine weather. Once you take 24 snaps, the film is developed and the lens and shutter apparatus are thrown away.



Three of the more successful seasonal offerings from: (1 to r) Pretty Polly, 31 and Pirelli

Marketing tools or missed opportunities?

Some calendars are more corporate than others. Feona McEwan reports

tain exclusivity. "Why devalue the currency?" says a company spokesman.

"What started as publicity for our customers," he continued, "developed into people buying our publicity. (Today's street price is £11.80). Now our costs are virtually nil, but in terms of mileage of editorial coverage it's been quite extraordinary with features in colour supplements and other articles, all of which generate interest in the company. Now the calendar is very much a marketing and public relations tool and designed as such."

Last year the calendar, whose 13 shots were selected from an original 6,000 shots, won the Kodak Award for Calendar Photography. This year Unipart breaks with tradition and features products in its 1987 offering. Anyone who can use car parts to clothe (well, partly clothe) the female form has to do it with an iota of style to get away with it. David Bailey's effort was greeted hotly in this office. His overtly suggestive poses of haughty glossy models astride giant oil cans and spanners were greeted with dismissive grunts and comments of "soft porn," "reminiscent of Nazi Germany," and "disgusting." Far more promising, the moody, sensuous shots of last year's Lichfield models, distant nakedness dwarfed by gentle futuristic landscapes had them rhapsodising.

No pretensions about the Lamb's Navy Rum girls; this calendar takes its cue from its traditional advertising campaign, shapely models cavorting on boats, in revealing slivers of cloth.

But it's a rare company that devotes so much energy and funds to its calendar. Many of the large multinationals with myriad operating divisions do without altogether, since needs are so disparate. Bass, the brewing-to-hotels group, is a typical example. "Each region has its own ideas and different requirements," explained a spokesman. Charrington, the London end of the Bass brewing group, favoured oldie worldie, sepia pictures while Bass in the north liked to feature its pubs, and Tennent's Caledonian focuses on the girls shown on the backs of its cans.

British Petroleum, too, finds its divisions plump for a variety of moods. "Girlie calendars for the motor mechanics, highly artistic shots for geologists and academics." Broadly speaking, there are two kinds of business calendar. Those that have no ostensible relation between picture and company product and those that give you no chance to forget their business, by insisting on a product in every picture.

First, the "insistent" school of business calendar. Brooke Bond Oxo, brand leaders in tea bags and leaves for some 30 years, looks no further than its long-running television advertising campaign. Its 1987 calendar features the familiar chimps-in-drag shots, taken from the forthcoming campaign. In the six or so years the calendar has been produced, it has enjoyed considerable success, according to the company. When it is offered to the public through on-pack offers, demand runs into many thousands.

Pretty Polly, the hosiery company, too, having abandoned its attempt at a wall planner through lack of interest, finds pictures of its latest hosiery ranges go down well with the women store buyers they are aimed at. "It surprises me," commented one ingenious male spokesman, "how many women appreciate good shots of other women..."

Elf, the French oil company, sticks to its knitting and makes its calendar, sensible enough, an extension of its considerable sponsorship programme by featuring racing cars and bikes of the rallying and formula kind. However, pictures of products can be pedestrian in the extreme unless handled by an able eye. Less successful is

the offering from Massey Ferguson, the farming machinery company. Pleasant enough landscapes of fields in bloom are spoilt by the imprint of a tractor on top of each field. Same with GEC Reliance's wall planner. With a fringe of brochure cover snapshots showing computers, telephones and fire extinguishers, it looks as if it has been laid out by engineers. "The idea is to remind people of the company's products," says a spokesman. "It should be able to trigger a 'phone call or two."

Unshiny industries appear to fare best when they veer away from the obvious. Shell and ICI both score here. Not an oilrig or a factory in sight. Instead rolling landscapes for Shell, taken from its Shell Guides to the countryside, appealingly laid out with restrained art direction, elegant typography, and plenty of white space, the only corporate message is the Shell silhouette.

ICI goes for watercolours of wildlife by Alan Hunt, preferring lagopus lagopus and capreolus capreolus (otherwise known as red grouse and roe deer) to take the mind of the plant that is the real stuff of its business. The best of the divisional calendars is chosen to carry the corporate standard: for years the Plant Division has been coming up trumps; "they have a lot of taste..."

Beecham Group also plays safe with timeless artists; its large square calendar this year is a tribute to Thomas Gainsborough, distributed about 58,000 times.

Service industries have a less obvious brief when it comes to attempting to represent their services in pictures. Outstanding here is the 31 (Investors in Industry) calendar, thick as a door-mat and heavy as a small wet dog. Original as the companies it no doubt chooses to back in its role as venture capitalists, it shows pithy cartoons, one for each week, by the American Charles Barsotti, reflecting the sillier moments of office life—a giggle a week. As for the Swiss, they look no further than their own backyard. Swiss Bank Corporation, Ciba-Geigy and Nestlé all head for the mountains and plains of their own country when it comes to sending pictures to their European clients.

Many of the top conglomerates avoid the corporate calendar content altogether, angling their advertising, instead, through the channels of their own country when it comes to sending pictures to their European clients. Many of the top conglomerates avoid the corporate calendar content altogether, angling their advertising, instead, through the channels of their own country when it comes to sending pictures to their European clients.

When the best-laid plans fall at cultural hurdles

Michael Skapinker explains the relevance of anthropology to industry

THE MANAGERS of a small factory in the North of England had a problem. They did not understand what made their workers tick. The workers were mostly young women doing piece-work: the more they worked the more they earned.

Some responded to this incentive and worked hard. Others did not seem to be interested in what they earned. Most puzzling of all was that some of those who had previously worked hard suddenly lost interest, and some who once had no interest suddenly began to increase their output.

Management called in a consultant called Dan Gowler. Gowler had trained as an anthropologist. Instead of just examining industrial relations in the factory, he had a look at the local culture in that particular part of the North of England. That gave him the answer that had eluded the managers of the factory.

He discovered that in that part of the country, when young women started work they gave all their earnings to their mothers. The mothers gave them a certain amount of spending money in return. This was known as "giving in."

The story was related by Dr Gerald Mars at a panel discussion earlier this month organised by the Royal Anthropological Institute. The discussion, the Institute's contribution to Industry Year, attempted to find ways in which social anthropologists could turn their eyes away from the societies of Africa and the South Pacific and focus them instead on helping British industry.

in the way they did. But managers have a culture too, he said, which can prevent them from finding solutions to industrial problems. It is in mediating between these cultures that social anthropologists have a role to play, he believes.

Managerial culture, which crosses geographical boundaries, consists of six beliefs, according to Mars. First, managers believe that their careers should progress over a period of time. They think that others should aspire to this notion too. Second, they believe that people are primarily motivated by economic factors.

Third, they think that each individual should be regarded as responsible for his or her own destiny. Their fourth belief is that kinship is not very significant beyond the nuclear family. Fifth, they believe that ties of neighbourhood are not that important. Finally they believe that time is the scarcest of all resources and, like money, should not be wasted.

Mobile

Not all managers subscribe to all these beliefs with equal fervour, Mars conceded, but most do to a large extent. Managers are more likely than many of their workers to be mobile and to regard the advancement of their career as more important than remaining alongside their neighbours or extended family. That was why the managers in the factory in the north were unfamiliar with the local culture. "Managers believe, like any other culture, that their culture is the natural one. They find it difficult to understand and validate other people's belief systems," Mars said.

Mars was able to use his anthropologist's training to solve another industrial relations problem at a warehouse in Canning Town in the east end of London. The warehouse, staffed by members of a tightly-knit community, had recently been taken over by a multinational company. As part of the reorganisation of the warehouse, the company wanted to increase the number of foremen from five to seven. The new management could

not, however, find an additional two people who were willing to be promoted. Why, the managers asked Mars, was there nobody in the warehouse interested in the higher pay that went with the foreman's job?

Mars found that the five existing foremen did not come from Canning Town. They were the only outsiders in the warehouse who knew something management did not know. The reason management could not find additional foremen was that there were no other outsiders left to promote.

Any local worker who accepted a foreman's job would be regarded as a traitor. There was another factor. The workers in the warehouse operated a system of distributed goods stolen from the warehouse to their families. "Nobody wanted to be a foreman because you didn't have such access to pilferage and had the responsibility for stopping it or trying to," Mars said.

So if social anthropologists have a contribution to make to industrial relations, how can industry be persuaded to use them? You need to turn that question on its head, according to Professor Lorraine Baric of Salford University, one of the other speakers on the panel. In Baric's experience managers tend to be open to help of this sort. It's the anthropologists who are reluctant to give it.

There is, she said, a long tradition of anthropological inquiry into industry, going back to the work of Elton Mayo in the 1930s. But generally, she said, few anthropologists have found industry a stimulating field of inquiry.

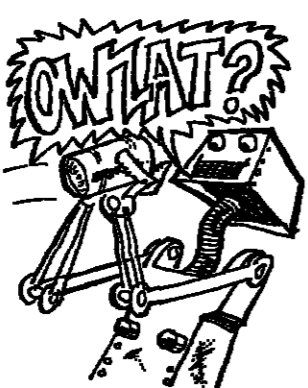
"Many share the deeply ingrained view in our society that 'useful' research is somehow demeaning which immediately puts paid to the idea of successful applications," she said.

A Group for Anthropology in Policy and Practice, has recently been set up to encourage practical application of anthropologists' skills. A recent meeting of its northern branch on career prospects in industry attracted only five people. Clearly it will take more than Industry Year to effect a change in anthropologists' culture.

TECHNOLOGY

Ferrets that bleep and bras with minds of their own

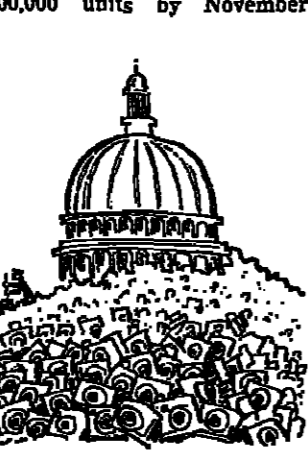
By Peter Marsh in London and Carla Rapoport in Tokyo



California firm, Odetics, plans to sell in 1989 at about \$1m each. In June, Odetics completed a prototype, called Robin, which can walk at 4 miles/hr and pick things up with a six-foot retractable arm.

Maintaining the Japanese tradition of being streets ahead of everyone else in gizmos is Fuji Photo, which in July brought out a disposable camera. The company insists that the device, which it calls a Film with a Lens and which sells for about £5.50, is not a real camera, as it works only outdoors, and in fine weather.

The product has been Japan's smash hit of the year, selling 400,000 units by November.



Competing with Zillan in a race to become the first robot to beat a human at table tennis is a device made by scientists at Bell Laboratories, in the US. Their machine can return balls rebounding from a wall and developments of this sort, so observers believe, could ultimately lead to novel packaging robots in factories.

Fuji plans a major promotional push overseas, where it is hoping to sell both to individuals and to companies which want novel gifts to hand out to customers.

Then there is the "car of the future," unveiled at the 1986 Electronic Fair in Tokyo. Sanyo Electric, the car's developer, claims it is the first vehicle to be powered by amorphous-silicon solar cells, best known for their use in calculators and watches.

The car, which looks like a futuristic golf cart, can carry one person 25 miles, after it has sat in the sun for six hours being charged up. Sanyo says the car is better than existing electric vehicles because it can be charged anywhere, assuming



about the yen's appreciation; Wacoal is successfully charging \$20-\$40 for Memorywire, compared with the average US price of \$12-\$20 for an ordinary bra.

If Japanese women are getting closer to technology, the same could be said of the average German who is worried about tooth decay. Capitalising on the customary Germanic angst about almost everything, makers of electric toothbrushes have started selling devices that switch on electronically for one minute—no more, and no less—to ensure that teeth receive exactly the recommended dose of treatment.

Other hot sellers in West Germany this year have included, thanks to the worrisome effects of the Chernobyl accident, geiger counters. Also popular were home blood pressure meters, which people have been anxious to buy on account of the potentially unpleasant effects of all that worrying. Space extravaganzas can

GIZMOS OF 1986

always be relied on for interesting technical spin-offs. Diversified Tech, an enterprising company in Salt Lake City, came up with a novel technique to treat eye problems, borrowing ideas from the Soviet space programme.

Because eye drops would float around a space station—causing immense trouble to cosmonauts—Soviet doctors invented a small polymer-based wafer, impregnated with drugs, that sits on top of the eye ball like a contact lens. Over several days, the wafer releases medication to the eye, in a controlled fashion.

Diversified Tech is equipping a factory in Brussels, Belgium, to turn out the wafers in high volumes suitable for treating patients with ailments such as glaucoma and conjunctivitis. Under a royalty agreement, the Soviet Government will gain a slice of the sales.

Not to be outdone when it comes to human physiology, Japanese researchers have come up with 18 types of tea-bag medicines for conditions ranging from the common cold to high blood pressure and piles. A six-day course of the medicines, which are sold by Asahi Beer, the brewer, costs about \$8. The company makes no promises about cures and, if the customer still ails, recommends another time-tested pain reliever, Asahi Beer.

Still on the food front, Lambda Physik, a German laser company, is working on a new kind of ultraviolet laser that will purify wine, removing all the cloudy bits that interfere with drinking.

The French invention of the year, meanwhile could so easily have been a gas-chromatography device for detecting the whereabouts of truffles. These delicacies are normally spotted by specially trained pigs. Unfortunately, the device failed to work, keeping the pigs out of the dole queue.

A company in Britain, Deben Electronics, had better luck with an electronic gadget for attaching to ferrets so their movements can be monitored as they dig underground in search of rabbits. Ask Americans with small children to name their favour-



ite invention of 1986 and you will hear a chorus of cheers for the "superabsorbent" disposable nappies that appeared on supermarket shelves early this year.

Products from Procter and Gamble led the way, with Kimberley Clark following up with its own brand of throw-away diaper. The latter can absorb up to 80 times its own weight of liquid. The secret of these state-of-the-art diapers is polycaprylate crystals hidden in the padding. The crystals soak up moisture and turn it into gel, keeping baby dry.

Many watches will work under water—but one, sold in Britain by Zeon, actually thrives when immersed in this state. Wine or beer will do just as well as the company says helpfully. The secret is the watch's battery, the electrolyte of which is regenerated when it comes into contact with fluid. This is reminiscent of the ball-point pen, developed for use in weightlessness by US astronauts and sold as a novelty by a company in Colorado. The pen works supremely well under water, and hardly at all in air.

US technical ingenuity was also in evidence in the "intelligent" dolls which have crammed the toyshop shelves this year. The dolls make pre-programmed remarks when they are picked up, hugged or spoken to. Eyes and mouth move in synchronisation with their words, to produce a startlingly life-like effect. If they are ignored for too long, these dolls are likely to declare themselves sleepy and shut their eyes. A doll called "Baby Talk" even gurgles down a bottle when it is placed in her mouth.

If talking dolls are not to your taste, how about musical candles or singing mugs? While the musical candles have been a Christmas success in Japan—the devices contain a sensor that triggers a music box when a flame is lit—the mugs are made in Taiwan. They contain electronic circuitry (driven by solar cells) which plays a melody when the mug is picked up. Annoyingly for anyone who dislikes such jingles, each

musical invention is top secret, so little more can be said about it. In a similar classified category is a UK design for a space-going aeroplane, Koto. This is, apparently, extremely advanced and will probably work, although no one can be too sure, because the Defence Ministry has placed security wraps around the project.

The musical invention of the year was a computerised piano, made by Bosenendorfer, of Austria. The \$700 machine uses complicated electro-mechanical systems to record tunes—anything from Silent Night rendered with two fingers by a Beethoven sonata played by a concert-hall maestro—and then to play them back with the keys moving as though a person was actually sitting at the piano stool. By twiddling with the controls on the computer console, an engineer can remove blunders from a performance, by taking out wrong notes, for example, to compensate if the pianist is having an off day.

Good lateral thinking was shown by small British company, Geopip, which used to be in the business of geophysics devices for oil companies but which has branched out into clever cable systems for detecting break-outs from prisons or intrusions into military camps. The mechanisms are now on trial in the US. And as people look forward to their summer vacations, traditionally they do in the aftermath of Christmas—they might like to reflect on an innovation in graphics computer systems by Crosfield Electronics, another British concern. The equipment is used extensively by printers of holiday brochures to retouch photographs, to make the sky bluer or the sand slightly less grey-looking. Happy holidays!

The good news is FERRANTI Selling technology

Unfortunately, the invention is top secret, so little more can be said about it. In a similar classified category is a UK design for a space-going aeroplane, Koto. This is, apparently, extremely advanced and will probably work, although no one can be too sure, because the Defence Ministry has placed security wraps around the project.

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With contributions from Louise Kehoe in San Francisco, David Marsh in Bonn and Tony France and John Griffiths in London. Illustrations by Roger Beale

Financial Times Wednesday December 31 1986

Best-laid plans
 natural hurdles
 relevance of anthropology

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Financial Times Wednesday December 31 1986

AUTHORISED UNIT TRUSTS

Trust Name	Investment Manager	Assets (£m)	Units	Price	Change
Abbot Trust Ltd	Abbot Trust Ltd	10.0	100,000	1.00	+0.05
Abbot Trust Ltd (2)	Abbot Trust Ltd	10.0	100,000	1.00	+0.05
Abbot Trust Ltd (3)	Abbot Trust Ltd	10.0	100,000	1.00	+0.05
Abbot Trust Ltd (4)	Abbot Trust Ltd	10.0	100,000	1.00	+0.05
Abbot Trust Ltd (5)	Abbot Trust Ltd	10.0	100,000	1.00	+0.05
Abbot Trust Ltd (6)	Abbot Trust Ltd	10.0	100,000	1.00	+0.05
Abbot Trust Ltd (7)	Abbot Trust Ltd	10.0	100,000	1.00	+0.05
Abbot Trust Ltd (8)	Abbot Trust Ltd	10.0	100,000	1.00	+0.05
Abbot Trust Ltd (9)	Abbot Trust Ltd	10.0	100,000	1.00	+0.05
Abbot Trust Ltd (10)	Abbot Trust Ltd	10.0	100,000	1.00	+0.05

FT UNIT TRUST INFORMATION SERVICE

Trust Name	Investment Manager	Assets (£m)	Units	Price	Change
Abbot Trust Ltd	Abbot Trust Ltd	10.0	100,000	1.00	+0.05
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Abbot Trust Ltd (8)	Abbot Trust Ltd	10.0	100,000	1.00	+0.05
Abbot Trust Ltd (9)	Abbot Trust Ltd	10.0	100,000	1.00	+0.05
Abbot Trust Ltd (10)	Abbot Trust Ltd	10.0	100,000	1.00	+0.05

JOTTER PAD

FOR SOPHISTICATED TRAINING PROGRAMMES ON FOREIGN EXCHANGE, EURO BONDS, SWAPS & GILTS.

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 01-351 6955

FT CROSSWORD PUZZLE NO. 6.215

PROTEUS

1	2	3	4	5	6	7	8
9	10	11	12	13	14	15	16
17	18	19	20	21	22	23	24
25	26	27	28	29	30	31	32

ACROSS

- 1 May well bring rates problem to a Scotsman (8)
- 2 Vitaly important to get book to press (6)
- 3 Animal making worker run away (8)
- 4 Way soldier goes back to mother is a disgrace (6)
- 5 Foreman writing love poetry to monarch (8)
- 6 Model hurried to church in a diatribe (8)
- 7 Put out of countenance by underworld agreement (10)
- 8 Change when late developer gets fair show (10)
- 9 Those people accepting one's belief in God (6)
- 10 Soldier retreating without order when in need (8)
- 11 Comment about gospel writer (6)
- 12 Supporter—the first to go to continent for informal musical production (8)
- 13 Sleeping place for brother and female child we hear (6)
- 14 In the beginning, law-breaker must be strong (6)

DOWN

- 1 Female embodiment of lower-power? (6)
- 2 Summer's sway (6)
- 3 Second thoughts about punishment being given publicity (6)

Solution to Puzzle No. 6.214

REPUTED PENANCE
 ACROSS
 ELBA BLOODCOURT
 DOWN
 PAMELA STINGRAY
 LIGHTS UP BONE
 RICKISHAN BEHEAD

INSURANCES

Company Name	Assets (£m)	Units	Price	Change
AA Friendly Society	10.0	100,000	1.00	+0.05
Abbot Trust Ltd	10.0	100,000	1.00	+0.05
Abbot Trust Ltd (2)	10.0	100,000	1.00	+0.05
Abbot Trust Ltd (3)	10.0	100,000	1.00	+0.05
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Abbot Trust Ltd (9)	10.0	100,000	1.00	+0.05
Abbot Trust Ltd (10)	10.0	100,000	1.00	+0.05

AUTHORISED UNIT TRUST & INSURANCES

Main table containing financial data for various unit trusts and insurance companies, including names, codes, and values.

Handwritten note: 01/1-11/10/87

INTERNATIONAL APPOINTMENTS

International change for UBS

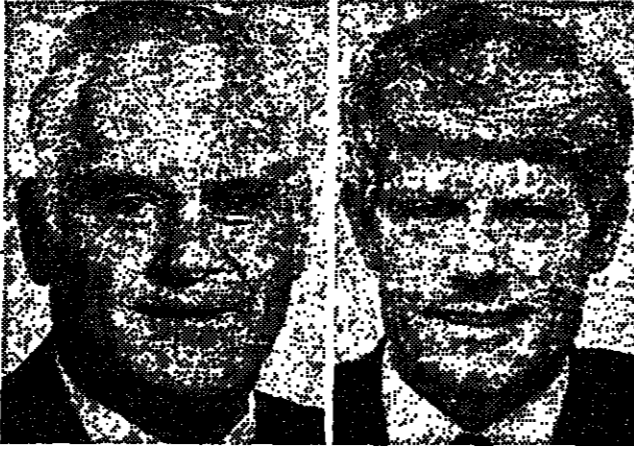
By Our Zurich Staff
MR MATHIS Caballavetta is to take charge of the international division of Union Bank of Switzerland...

New management makes its mark on Cominco

By BERNARD SIMON IN TORONTO
THE NEW WEST GERMAN, Australian and Canadian shareholders of Cominco, the Vancouver-based metals and fertilizer producer...

Swissair in major reshuffle

By JOHN WICKS IN ZURICH
SWISSAIR is to carry out a major reshuffle to top executive positions in 1988 as a result of the retirement of Mr Robert Staubli...



Mr Robert Staubli (left) is next year to surrender the president's post at Swissair to Mr Otto Loepte

Sulzer sets up succession for 1988

By Our Zurich Staff
MR PIERRE BORGEAUD, currently chief executive officer of Sulzer Brothers, the Swiss engineering company...



Dr Fritz Fahrni: in line for top job at Sulzer

United Mizrahi chief quits

By JUDITH MALTZ IN TEL AVIV
MR MOSHE MAN is to resign as managing director of the United Mizrahi Bank, Israel's fourth largest bank...

Corporate planning switch at GE

GENERAL ELECTRIC company, the diversified Connecticut industrial concern, has appointed Mr Nigel D. T. Andrews vice president for corporate business development and planning...

UK APPOINTMENTS

British Aerospace marketing director

Mr L. A. Sanson has relinquished his post as marketing director of BRITISH AEROSPACE. He is succeeded by Mr E. R. Evans...

Mr Joe Fox has retired from DESOUTTER BROTHERS (HOLDINGS). His post as sales director will be taken over by Mr Charles Desoutter...

LONDON MARKETS

NORTH SEA oil prices maintained their post Christmas firmness yesterday in a very quiet market. Prices for 15-day January Brent were quoted in the range \$17.75-\$17.80...

INDICES

Table with columns: Index Name, Dec 30, Dec 29, Dec 28, Dec 27, Dec 26, Dec 25, Dec 24, Dec 23, Dec 22, Dec 21, Dec 20, Dec 19, Dec 18, Dec 17, Dec 16, Dec 15, Dec 14, Dec 13, Dec 12, Dec 11, Dec 10, Dec 9, Dec 8, Dec 7, Dec 6, Dec 5, Dec 4, Dec 3, Dec 2, Dec 1, 1986

MAIN PRICE CHANGES

Table with columns: Metals, Grains, Oils, and their price changes

ALUMINIUM

Table with columns: Unofficial +/- or High/Low, per tonne, 3 months

COPPER

Table with columns: Unofficial +/- or High/Low, per tonne, 3 months

LEAD

Table with columns: Unofficial +/- or High/Low, per tonne, 3 months

NICKEL

Table with columns: Unofficial +/- or High/Low, per tonne, 3 months

TIN

Table with columns: Unofficial +/- or High/Low, per tonne, 3 months

ZINC

Table with columns: Unofficial +/- or High/Low, per tonne, 3 months

GOLD

Table with columns: Gold Bullion (fine ounce), Dec 30, Dec 29, Dec 28, Dec 27, Dec 26, Dec 25, Dec 24, Dec 23, Dec 22, Dec 21, Dec 20, Dec 19, Dec 18, Dec 17, Dec 16, Dec 15, Dec 14, Dec 13, Dec 12, Dec 11, Dec 10, Dec 9, Dec 8, Dec 7, Dec 6, Dec 5, Dec 4, Dec 3, Dec 2, Dec 1, 1986

SILVER

Table with columns: Silver Bullion (fine ounce), Dec 30, Dec 29, Dec 28, Dec 27, Dec 26, Dec 25, Dec 24, Dec 23, Dec 22, Dec 21, Dec 20, Dec 19, Dec 18, Dec 17, Dec 16, Dec 15, Dec 14, Dec 13, Dec 12, Dec 11, Dec 10, Dec 9, Dec 8, Dec 7, Dec 6, Dec 5, Dec 4, Dec 3, Dec 2, Dec 1, 1986

SOYABEAN MEAL

Table with columns: Soyabean Meal (fine ounce), Dec 30, Dec 29, Dec 28, Dec 27, Dec 26, Dec 25, Dec 24, Dec 23, Dec 22, Dec 21, Dec 20, Dec 19, Dec 18, Dec 17, Dec 16, Dec 15, Dec 14, Dec 13, Dec 12, Dec 11, Dec 10, Dec 9, Dec 8, Dec 7, Dec 6, Dec 5, Dec 4, Dec 3, Dec 2, Dec 1, 1986

US MARKETS

COMMISSION HOUSES and locals were responsible for most of the activity in the futures markets, reports Bureau of Futures and Commodities Commission. On the crude oil futures market, light liquidation was met by light trade and commission house buying in light volume...

NEW YORK

Table with columns: Commodity Name, Close, High, Low, Prev

CHICAGO

Table with columns: Commodity Name, Close, High, Low, Prev

COFFEE

Table with columns: Commodity Name, Close, High, Low, Prev

COCOA

Table with columns: Commodity Name, Close, High, Low, Prev

COTTON

Table with columns: Commodity Name, Close, High, Low, Prev

CRUDE OIL

Table with columns: Commodity Name, Close, High, Low, Prev

ORANGE JUICE

Table with columns: Commodity Name, Close, High, Low, Prev

WHEAT

Table with columns: Commodity Name, Close, High, Low, Prev

HEAVY FUEL OIL

Table with columns: Commodity Name, Close, High, Low, Prev

GAS OIL FUTURES

Table with columns: Commodity Name, Close, High, Low, Prev

MEAT

Table with columns: Commodity Name, Close, High, Low, Prev

GRAINS

Table with columns: Commodity Name, Close, High, Low, Prev

GOLD 100 Troy oz. 5/Troy oz

Table with columns: Date, Close, High, Low, Prev

HEATING OIL

Table with columns: Date, Close, High, Low, Prev

SILVER

Table with columns: Date, Close, High, Low, Prev

SUGAR WORLD "11"

Table with columns: Date, Close, High, Low, Prev

LIVE CATTLE

Table with columns: Date, Close, High, Low, Prev

LIVE HOGS

Table with columns: Date, Close, High, Low, Prev

SOYABEAN MEAL

Table with columns: Date, Close, High, Low, Prev

SOYABEAN OIL

Table with columns: Date, Close, High, Low, Prev

SOYABEAN

Table with columns: Date, Close, High, Low, Prev

WHEAT

Table with columns: Date, Close, High, Low, Prev

CRUDE OIL

Table with columns: Date, Close, High, Low, Prev

ORANGE JUICE

Table with columns: Date, Close, High, Low, Prev

WHEAT

Table with columns: Date, Close, High, Low, Prev

HEAVY FUEL OIL

Table with columns: Date, Close, High, Low, Prev

GAS OIL FUTURES

Table with columns: Date, Close, High, Low, Prev

MEAT

Table with columns: Date, Close, High, Low, Prev

GRAINS

Table with columns: Date, Close, High, Low, Prev

WEEKLY METALS

Table with columns: Metal Name, Price

All prices as supplied by Metal Bulletin (last week's prices in brackets).

Handwritten signature: John Little

AGRICULTURE
MARKETS
CATTLE
PORK
SHEEP
WHEAT
CORN
SOYBEANS
RICE
COTTON
SUGAR
COFFEE
TEA
Cocoa
Rubber
Hides
Wool
Fur
Gums
Resins
Metals
Grains
Oilseeds
Fuels
Textiles
Leather
Paper
Chemicals
Miscellaneous

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar held ahead of year end

THE DOLLAR showed little change yesterday, ending the year at DM 2.3675 compared with DM 2.3625 at the end of 1985. The dollar was held ahead of the year end by a combination of factors. The dollar was held ahead of the year end by a combination of factors. The dollar was held ahead of the year end by a combination of factors. The dollar was held ahead of the year end by a combination of factors.

FINANCIAL FUTURES

Weak in quiet trading

DOLLAR DENOMINATED contracts weakened on the London International Financial Futures Exchange yesterday. The dollar was held ahead of the year end by a combination of factors. The dollar was held ahead of the year end by a combination of factors.

IN NEW YORK

STERLING INDEX
DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

EMS EUROPEAN CURRENCY UNIT RATES

Country	Unit	Rate
Belgium	Belt	36.3636
France	Franc	6.55957
Germany	Mark	1.93627
Italy	Lira	2036.268
Netherlands	Guilder	360.330
Spain	Peseta	166.637
UK	Pound	1.49370

FINANCIAL FUTURES

Contract	Open	High	Low	Close
3-Month Eurodollar	92.15	92.15	92.15	92.15
6-Month Eurodollar	92.15	92.15	92.15	92.15
9-Month Eurodollar	92.15	92.15	92.15	92.15

CURRENCY RATES

Country	Rate
US Dollar	1.0000
UK Pound	0.7563
Swiss Franc	1.4536
Japanese Yen	163.60

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Month	Rate
1 Month	1.0000
3 Months	1.0000
6 Months	1.0000
9 Months	1.0000
12 Months	1.0000

CURRENCY MOVEMENTS

Country	Change
US Dollar	0.0000
UK Pound	0.0000
Swiss Franc	0.0000
Japanese Yen	0.0000

EURO-CURRENCY INTEREST RATES

Term	Rate
3-Month	8.50%
6-Month	8.75%
9-Month	9.00%
12-Month	9.25%

OTHER CURRENCIES

Country	Rate
Australian Dollar	1.48
Canadian Dollar	1.32
Hong Kong Dollar	7.80
New Zealand Dollar	1.65

EXCHANGE CROSS RATES

From	To	Rate
US Dollar	UK Pound	0.7563
US Dollar	Swiss Franc	1.4536
US Dollar	Japanese Yen	163.60

MONEY MARKETS

London rates ease

INTEREST RATES had a slightly easier tone on the London money market yesterday, as sterling remained firm against the dollar. The Bank of England offered temporary facilities to offset a seasonal shortage of credit. The authorities are offering a sale and repurchase agreement from January 6 to March 8, equal to 10 percent of eligible liabilities. This will total some £1.5bn if fully taken up.

FT LONDON INTERBANK FIXING

Term	Rate
3-Month	8.50%
6-Month	8.75%
9-Month	9.00%
12-Month	9.25%

UK clearing bank base

Three-month interbank eased to 11 1/2-11 3/4 per cent from 11 1/4-11 1/2 per cent.

MONEY RATES

Term	Rate
3-Month	8.50%
6-Month	8.75%
9-Month	9.00%
12-Month	9.25%

Three-month interbank eased

Three-month interbank eased to 11 1/2-11 3/4 per cent from 11 1/4-11 1/2 per cent.

LONDON MONEY RATES

Term	Rate
3-Month	8.50%
6-Month	8.75%
9-Month	9.00%
12-Month	9.25%

BURSA EXCHANGE

Contract	Open	High	Low	Close
3-Month Eurodollar	92.15	92.15	92.15	92.15
6-Month Eurodollar	92.15	92.15	92.15	92.15
9-Month Eurodollar	92.15	92.15	92.15	92.15

BASE LENDING RATES

Bank	Rate
Bank of America	11.00%
Citibank	10.75%
Deutsche Bank	10.50%
HSBC	10.25%

¥8,500,000,000

Christiania Bank og Kreditkasse
(Incorporated in the Kingdom of Norway with limited liability)

7 1/2% Notes Due 1992

The following have agreed to subscribe or procure subscribers for the Notes:

MORGAN STANLEY INTERNATIONAL

BANQUE INDOSUEZ **CHRISTIANIA BANK (UK)** **MANUFACTURERS HANOVER**
Limited

Application has been made to the Council of The Stock Exchange for the Notes to be included in the Official List subject only to the issue of the temporary Global Note. The Notes will be issued in bearer form in the denomination of ¥100,000,000 with an issue price of 102 per cent. Interest will be payable annually in arrears on January 7, commencing on January 7, 1988.

Listing particulars relating to the Notes are available from Estel Statistical Services Limited. Copies of such listing particulars may be obtained during normal business hours up to and including January 5, 1987 from the Company Announcements Office of The Stock Exchange and up to and including January 14, 1987 from the following:

Morgan Stanley International
Kingsway House
11, Wimpole Street
London, W1M 7JA.

Cazenove & Co.
12, Takeashouse Yard
London, EC2R 7AN.

Citibank, N.A.
Citibank House
36 Strand
London, WC2R 1HB.

December 31, 1986

Salinas y Rocha, S.A.
(Incorporated in the United Mexican States)
U.S. \$25,000,000

Floating Rate Notes Due 1988

In accordance with the provisions of the Notes and the Agent Bank Agreement between Salinas y Rocha, S.A., and Citibank, N.A., dated December 23, 1986, notice is hereby given that the Rate of Interest has been fixed at 8 1/2% p.a. and that the interest payable on the relevant Interest Payment Date, June 30, 1987, against Coupon No. 19 in respect of U.S. \$5,000,000 nominal of the Notes will be U.S. \$201,111.

December 31, 1986, London
By: Citibank, N.A. (CSI Dept.), Agent Bank **CITIBANK**

U.S. \$200,000,000

CONTINENTAL ILLINOIS OVERSEAS FINANCE CORPORATION N.V.
(Incorporated with limited liability in the Netherlands Antilles)

GUARANTEED FLOATING RATE SUBORDINATED NOTES DUE 1994
Guaranteed on a Subordinated basis by

Continental Illinois Corporation
(Incorporated with limited liability in Delaware, USA)

In accordance with the provisions of the Notes and the Reference Agency Agreement between Continental Illinois Overseas Finance Corporation N.V. and Citibank, N.A., dated June 24, 1982, notice is hereby given that the Rate of Interest has been fixed at 6 1/2% p.a. and that the interest payable on the relevant Interest Payment Date, March 31, 1987, against Coupon No. 19 will be U.S. \$173,444 in respect of U.S. \$10,000,000 nominal amount of the Notes.

December 31, 1986, London
By: Citibank, N.A. (CSI Dept.), Agent Bank **CITIBANK**

LONDON SHARE SERVICE

BRITISH FUNDS

Table of British Funds with columns for Name, Price, Dividend, and Yield. Includes sections for 'Shorts (Lives up to Five Years)', 'Five to Fifteen Years', and 'Over Fifteen Years'.

AMERICANS - Cont.

Table of American Stocks with columns for Name, Price, Dividend, and Yield. Includes sections for 'CANADIANS', 'BANKS, HP & LEASING', and 'CORPORATION LOANS'.

GOVT. BANK AND OCEAS INT. BANKING ISSUES

Table of Government, Bank, and Overseas International Banking issues with columns for Name, Price, Dividend, and Yield.

COMMONWEALTH & AFRICAN LOANS

Table of Commonwealth and African Loans with columns for Name, Price, Dividend, and Yield.

BEERS, WINES & SPIRITS

Table of Beers, Wines, and Spirits with columns for Name, Price, Dividend, and Yield.

BUILDING, TIMBER, ROADS - Cont.

Table of Building, Timber, and Roads stocks with columns for Name, Price, Dividend, and Yield.

DRAPERY & STORES - Cont.

Table of Drapery and Stores stocks with columns for Name, Price, Dividend, and Yield.

ELECTRICALS

Table of Electrical stocks with columns for Name, Price, Dividend, and Yield.

CHEMICALS, PLASTICS

Table of Chemicals and Plastics stocks with columns for Name, Price, Dividend, and Yield.

DRAPERY AND STORES

Table of Drapery and Stores stocks with columns for Name, Price, Dividend, and Yield.

INDUSTRIALS - Continued

Table of Industrial stocks with columns for Name, Price, Dividend, and Yield. Includes various sectors like Engineering, Food, and Textiles.

FOOD, GROCERIES, ETC.

Table of Food, Groceries, and other consumer goods stocks with columns for Name, Price, Dividend, and Yield.

HOTELS AND CATERERS

Table of Hotels and Caterers stocks with columns for Name, Price, Dividend, and Yield.

INDUSTRIALS (Miscellaneous)

Table of Miscellaneous Industrial stocks with columns for Name, Price, Dividend, and Yield.

Handwritten note: 'John 1.50'

1 Times Wednesday December 31 1936

كوتاهة الجاه

INDUSTRIALS—Continued

Table of industrial stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

LEISURE—Continued

Table of leisure stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

PROPERTY—Continued

Table of property stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

FINANCE, LAND—Cont.

Table of finance and land stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

MINES—Continued

Table of mine stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

COMMERCIAL VEHICLES

Table of commercial vehicle stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

SHIPPING

Table of shipping stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

SHOES AND LEATHER

Table of shoe and leather stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

SOUTH AFRICANS

Table of South African stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

PAPER, PRINTING, ADVERTISING

Table of paper, printing, and advertising stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

TEXTILES

Table of textile stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

TOBACCO

Table of tobacco stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

OVERSEAS TRADERS

Table of overseas trader stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

PLANTATIONS

Table of plantation stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

PROPERTY

Table of property stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

LEISURE

Table of leisure stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc.

PROPERTY

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NOTES
Under various conditions...
Recent issues and Rights Page 18

LONDON STOCK EXCHANGE

Government bonds and equities remain confident in sluggish trading session

Account Dealing Dates table with columns for Dec 16, Jan 5, Dec 22, Jan 12, Dec 29, Jan 19, Dec 5, Jan 2, Dec 12, Jan 9

Trading activity on the UK securities markets died away yesterday afternoon as London prepared itself for the New Year holiday

The mood remained optimistic. Government bonds ended with small mixed changes but equities steadied after a dull start.

late offerings and closed a depressed session 15 lower at 370p. Guinness, meanwhile reacted from a firm level of 294p on the news to finish only a penny better at 290p.

Guinness aside, relatively subdued conditions prevailed in the drinks sector. Occasional enthusiasm was noted for Whitehead A 255p, and for James Watson, both around 3 to the good.

Leading Buildings displayed little alteration overall, but one or two issues still attracted a reasonable level of interest.

Turnover in gilt-edged was light, but some prices ended % down, reflecting the lack of a lead from either oil prices or sterling.

Morgan Grenfell flat. The after-hours announcement that Mr Roger Seelig had resigned as a director and that the company were ceasing to act as advisers to Guinness further demoralised the much-troubled Morgan Grenfell.

FINANCIAL TIMES STOCK INDICES table showing Government Secs, Fixed Interest, Ordinary Y, Gold Mines, Ord. Div. Yield, etc. with columns for Dec 30, Dec 29, Dec 24, Dec 23, Dec 22, year ago, 1986 High Low, and Since Completion High Low.

Racial advance. The Electrical majors rising 6 to 189p on further consideration of the group's plan to buy out minority partners in its Vodafone cellular telephone network in a 111m cash and shares deal.

and rose 10 to 173p, while Squirrel Hera, still reflecting Press comment, gained 4 more to 98p.

Initially, but recovered to close unaltered on balance at 861p. A reasonable trade developed in Hanson Trust (3.0m) which closed at 190p.

Improvements of 4 1/2 and 9 respectively, were seen in Microwire, 37 1/2p, and Oceanic, 24p, Apricot Computer, on the other hand, cheapened 2 to 48p on reports of a broker's sell recommendation.

A little more interest developed in the Engineering leaders. Vickers, still reflecting a New Year Press recommendation, firmed 7 more to 406p, while occasional buying interest left GKN a shade higher at 388p.

Leading Foods showed little alteration, but secondary issues displayed more movement.

Demand for a rise in the wake of rationalisation moves, ran back 8 to 489p on profit-taking.

Major movers included the Electrical majors, rising 6 to 189p on further consideration of the group's plan to buy out minority partners in its Vodafone cellular telephone network in a 111m cash and shares deal.

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most of the session, drifted back late in the day to close with minor losses on balance. British Petroleum, settled a penny cheaper at 720p, as did Shell, at 980p.

Among Properties, Lead Securities edged up to 338p, but MEPC, one of the sector's long-standing bid favourites, were a shade easier at 338p.

A number of issues in the British and Commonwealth moved higher and late in the day went more strongly ahead to close 1 1/2 dearer on balance at 301p.

Turnover in the Oil sector contracted and the leaders, steady for

Oil drift. Turnover in the Oil sector contracted and the leaders, steady for

NEW HIGHS AND LOWS FOR 1986 table listing various sectors and their high and low values for the year 1986.

Traded Options. Traded option volume continued to improve and total contracts transacted amounted to 18,174.

Gold remains subdued. Activity in mining markets remained at an extremely low ebb.

Traditional Options. First dealings Dec 15 Jan 5 Jan 19 Jan 30.

Trading Volume in Major Stocks. The following is based on trading volume for Alpha Securities dealt through the SEAD system yesterday until 6 pm.

Trading Volume in Major Stocks table listing various stocks and their volume, closing price, and day's change.

Losses among heavyweights. Golds were fractional, Randfontein closing 1/2 lower at 282. Among the smaller-priced producers, losses of 10 were common.

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FT-ACTUARIES INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table of FT-Actuaries Indices showing various groups like CAPITAL GROUPS, EQUITY GROUPS, FIXED INTEREST, and their values and changes.

Table of AVERAGE GROSS REDEMPTION YIELDS showing yields for various terms like 3 months, 6 months, 1 year, etc.

LONDON TRADED OPTIONS

Large table of London Traded Options showing various call and put options for different stocks and their trading details.

RISES AND FALLS YESTERDAY

Table showing rises and falls in various indices and stock prices from the previous day.

LONDON RECENT ISSUES

Table of London Recent Issues listing newly issued stocks and their details.

FIXED INTEREST STOCKS

Table of Fixed Interest Stocks listing various fixed income securities.

"RIGHTS" OFFERS

Table of Rights Offers listing companies offering new shares and their terms.

WORLD STOCK MARKETS

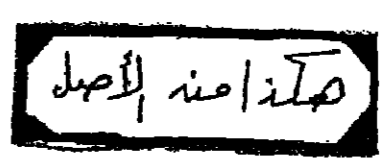


Table of stock market data for Australia, Germany, Norway, Japan, and Canada, including various stock prices and indices.

Table of stock market data for Canada, including Toronto and Montreal closing prices for various stocks.

Table titled 'OVER-THE-COUNTER' showing Nasdaq national market closing prices for various stocks.

Table titled 'Indices' showing various stock indices for New York, London, and other markets.

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Advertisement for 'Special Subscription HAND DELIVERY SERVICE of the FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER' with a map of Europe and subscription details.

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table containing stock prices for various companies, organized in columns with headers for stock name, price, and change. Includes sub-sections for '12 Month High', '12 Month Low', and '12 Month Range'.

Continued on Page 25



NYSE COMPOSITE CLOSING PRICES

AMEX COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices. Columns include Stock, Price, Change, and Volume. Includes sub-sections like 'Continued from Page 24' and 'Continued on Page 23'.

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OVER-THE-COUNTER

Nasdaq national market, closing prices

Table of Over-the-Counter (Nasdaq) closing prices. Columns include Stock, Price, Change, and Volume. Includes sub-sections like 'Continued on Page 23' and 'Continued on Page 24'.

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Weak bonds prove to be a depressant

FURTHER WEAKNESS in bond markets brought small losses for stock prices on Wall Street yesterday in lacklustre trading, writes Roderick Oram in New York.

A firmer dollar helped confine the fall in bond prices to about 1/4 of a point after November's figure for the leading economic indicators turned out stronger than expected.

The Dow Jones industrial average closed down 3.52 points at 1,908.61. The New York Stock Exchange composite index eased 0.77 of a point to 139.12 on volume of 127.2m shares. Declining issues outpaced rising by a two-to-one margin.

Among blue chips, Allied Signal fell 3/4 to \$40, American Can shed 1/4 to \$84 1/4, Du Pont lost \$1 to \$85 1/4, General Motors declined 3/4 to \$86 1/4, Merck rose 1 1/4 to \$128 1/4 and Westinghouse Electric advanced 3/4 to \$58.

ITT rose \$1 to \$54. It completed arrangements with CGE of France to create a joint venture which will be the second largest telecommunications equipment manufacturer in the world.

AT&T, one of the most active issues,

slipped 3/4 to \$25 on news that a regulatory agency had ordered a cut in its long distance telephone rates.

McDonnell Douglas fell 1 1/4 to \$71 1/4. It gave the official go ahead for the MD-11 wide-bodied airliner. Although it has already \$5bn of orders it will still face high development costs.

US Home, a major housing builder, advanced 3/4 to \$5 1/4 on heavy volume. Pacific Realty has joined forces with Trafalgar Holdings which could lead to another takeover bid for US Home which thwarted an earlier offer from Pacific Realty.

Niagara Mohawk Power, a large electricity and gas utility in New York State, dropped 5/8 to \$15 1/4 after reporting a leaking valve at one of its nuclear power stations.

AccuRay jumped 5/8 to \$44. Combustion Engineering, down 1 1/4 to \$30 1/4, had raised its offer for the process control equipment maker to \$45 a share from \$35.

Danners declined \$1 to \$8 in the over-the-counter market. Last week it announced the liquidation of 17 of its 35 3D discount stores.

Credit markets took in their stride the much higher than expected leading economic indicators figure for November and a seasonal surge in the Fed funds rate.

The price of benchmark 7.50 per cent Treasury long bond fell 1/4 of a point to 100 1/4 at which it yielded 7.45 per cent. Three-month Treasury bills gained basis four points to 5.70 per cent, six-month bills edged up two basis points to 5.88 and year bills rose five basis points to 5.71 per cent.

The markets had been expecting a rise of around 0.8 per cent in the leading indicators for last month but the 1.2 per cent gain reported depended heavily on rising prices of shares and certain materials. Discounting those factors, the index was consistent with the 2 per cent to 3 per cent annual growth rate which many people in the markets have accepted as the likely outlook.

The markets remain apprehensive, however, that the November trade figures due out today will show a reverse in the recent trend of falling deficits.

Seasonal demands from banks meeting their year-end cash requirements pushed up the Fed funds rate to a high for the day of 17 per cent. With the help of additional liquidity by the Federal Reserve through overnight system repurchases the rate closed at 15 per cent.

Institutional and foreign investors, on the other hand, are turning cautious in advance of next month's sale of Nippon Telephone and Telegraph shares and the impact of proposed tax reforms.

The Nikkei market average is forecast to surge past the 25,000 barrier by this time next year, according to Mr Motowo Nagata, senior managing director of Yamatchi Securities.

He envisages that crude oil prices and inflation in general will hold relatively steady and that the central bank will cut

its discount rate to 2.5 per cent in the first half, leaving corporate and individual investors more flush with cash.

Mr Nagata expects to see a dwindling of share purchases by "tokkin" special trust accounts and discretionary "fund trust" accounts, which together worked as the locomotive for last year's surge in share prices. But buying by investment trusts and individuals will continue at a high level, he predicts.

As a result excess demand for shares will remain high at the Y5,000bn (\$30.8bn) level, though down slightly from last year's Y5,400bn, providing a sharp boost to share prices this year, he says.

But, he adds, prices will tumble late in February after NTT shares are listed on the Tokyo Stock Exchange and will fluctuate considerably throughout the year.

A senior official at Daiwa Securities, also taking a bullish view, expects market enthusiasm to rise on lower interest rates and the growth of institutional investors' money under management, due to the persistent weakness of business demand for funds.

Share prices, he forecasts, will show greater volatility, with the Nikkei average topping 20,000 by February, falling back to around 16,500 during the April-

TOKYO

A variety of recipes on offer in 1987

JAPANESE securities houses remain the most bullish about the prospects for the Tokyo stock market in 1987, writes Shigeo Nishiwaki of Jiji Press.

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June period and rebounding to 21,000 towards the end of the year.

By contrast, institutional investors are very cautious in their outlook. Mr Yasuharu Yabuta, general manager of the investment advisory division of Mitsubishi Trust and Banking, says the market's direction will remain uncertain until early spring.

The economy may continue to be sluggish because of the impact of the proposed tax reforms and the slowness of the shift towards a domestic demand-oriented industrial structure, he says. In these circumstances he sees the Nikkei average above 20,000 early in the year followed by a sharp plunge to around 15,000.

On the other hand, he argues, if the economy rebounds from the strong yen-induced slump thanks to stable crude oil prices and a further lowering of US interest rates, the average could easily surpass 25,000.

Until March or April when the outlook for US-Japanese trade problems should become clearer, Mr Yabuta's investment strategy will be to keep a blue chip portfolio intact.

Mr Michael Falkner, research manager of Kleinwort Benson International's Japanese equity department, does not expect much from the stock markets this year.

With a discount rate cut early in the year, the Nikkei average should top the 20,000 level, but without the rate cut the market will undergo a major correction in late February, he predicts. As blue chips appear likely to return to favour, it will be important to pick the timing of blue chip buying carefully, he says.

Mr Minoru Itoh, managing director and Tokyo branch manager of Smith Barney Harris Upham, hopes for a return to classic investment theory emphasising the growth potential of businesses.

In his view, the market will continue its recent phase of shoring up prices of issues featuring land assets in the first half of the year but will return to normal in the second half.

Other banks were mixed.

HONG KONG

THE RECORD-BREAKING run continued in Hong Kong with the Hang Seng index rising 6.91 to 2,559.36, the third consecutive high.

Profit-taking gave the market an easier start after Monday's sharp rise. But it recovered later in the session as investors sought bargains or unwound hedge positions following the settlement of the index futures contracts for December. The Hang Seng index has now gained some 100 points over the last two weeks.

Buying again boosted the Cheung Kong group although small investor enthusiasm was dampened by Financial Secretary Piers Jacobs' comments that it was too soon to build another local airport, as proposed by the group.

Cheung Kong gained HK\$1.00 to HK\$40.25, Hutchison Whampoa 25 cents to HK\$48.50 and HK Electric 20 cents to HK\$12.80, all new highs for the year.

Elsewhere, Jardine Matheson gained 40 cents to HK\$22.40 but HK Land lost 10 cents to HK\$6.75.

LONDON

TRADING ACTIVITY on the securities markets in London died away in the afternoon as the capital prepared for the new year holiday beginning today in several European financial centres.

The mood remained optimistic with both sectors still pinning their faith on a rise in oil prices in the new year, which would take sterling higher and thus reduce upward pressures on UK interest rates. Government bonds ended with small mixed changes.

Equities steadied after a dull start with the FT-SE 100 index and the FT Ordinary index both gaining 1.5 to close at 1,873.1 and 1,308.6, respectively.

Chief price changes, Page 23; Details, Page 22. Share information service, Pages 20-21.

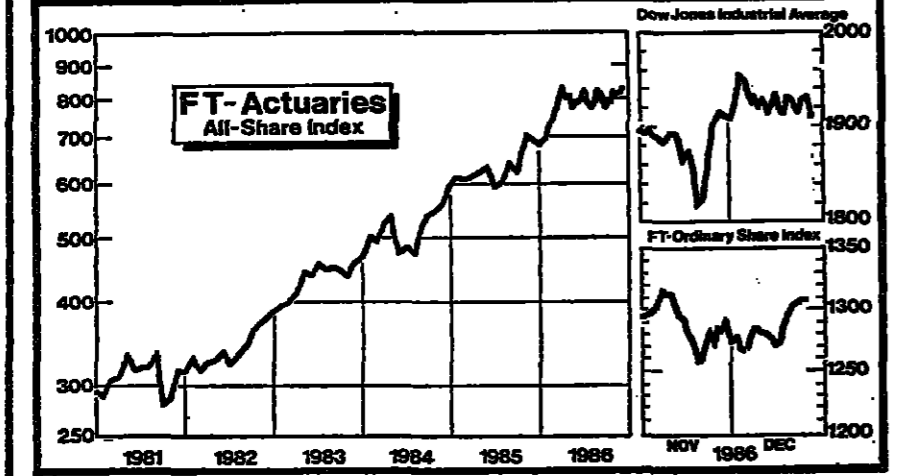
AUSTRALIA

SUPPORT for media issues in particular and selected industrials in general took Sydney to a record for the second day running and the All Ordinaries index ended 3.1 higher at 1,470.2.

However, brokers said trading was quiet, with takeover play for the Herald and Weekly Times (HWT) providing the only focus.

Mr Rupert Murdoch's News Corp gained 50 cents to AS17.80. HWT slipped 5 cents to AS12.70.

KEY MARKET MONITORS



STOCK MARKET INDICES			
	Dec 30	Previous	Year ago
DJ Industrials	1,908.61	1,912.12	1,550.46
NYSE Comp	108.41	108.25	106.25
Amex	104.25	104.15	102.25
Amex Ind	104.25	104.15	102.25
Amex Fin	104.25	104.15	102.25
Amex Tech	104.25	104.15	102.25
Amex Health	104.25	104.15	102.25
Amex Energy	104.25	104.15	102.25
Amex Comm	104.25	104.15	102.25
Amex Div	104.25	104.15	102.25
Amex Int'l	104.25	104.15	102.25
Amex Bond	104.25	104.15	102.25
Amex Misc	104.25	104.15	102.25
Amex Total	104.25	104.15	102.25

CURRENCIES				
	Dec 30	Previous	Dec 30	Previous
(London)			1.4690	1.4685
D/M	1.9480	1.9425	2.8575	2.8525
Yen	159.85	159.00	234.75	233.50
FFr	6.4425	6.4275	9.465	9.4375
Sfr	1.6255	1.6230	2.3875	2.3825
Guilder	2.0010	2.1965	3.2225	3.2225
Lira	1.355	1.353	1.922	1.927
Bfr	40.55	40.50	59.55	59.45
C\$	1.3935	1.3915	2.0210	2.0270

INTEREST RATES			
	Dec 30	Prev	
3-month offered rate			
\$	11 1/8	11 1/8	
Sfr	4	3 1/2	
D/M	4 1/4	5 1/4	
FFr	10 1/2	10 1/2	
FT London interbank fixing (offered rate)			
3-month US\$	6 1/2	6 1/2	
6-month US\$	6 1/2	6 1/2	
US Fed Funds	15 1/2	15 1/2	
US 3-month CDs	6.45	6.675	
US 3-month T-bills	5.885	5.85	

US BONDS				
	December 30*	Prev		
Treasury				
6% 1988	99 1/2	6.40	99 1/2	6.35
7% 1988	100 3/4	7.10	101 1/2	7.01
7% 1986	100 3/4	7.22	101 1/2	7.145
7% 2016	100 3/4	7.456	101 1/2	7.39

FINANCIAL FUTURES				
	Latest	High	Low	Prev
CHICAGO				
US Treasury Bonds (CBT)				
8% 32nds of 100%				
March	98-20	98-25	98-12	99-01
US Treasury Bills (TBM)				
\$1m points of 100%				
March	94.02	94.64	94.57	94.63
Certificates of Deposit (CDM)				
\$1m points of 100%				
Dec				94.02
LONDON				
Three-month Eurodollar				
\$1m points of 100%				
March	93.58	93.91	93.85	93.92
20-year National Gas				
£50,000 32nds of 100%				
Dec	112-08	112-20	111-28	112-13

Frankfurt finished the last day of 1986 trading on a mixed to easier note as the market all but ignored the dollar's weak-

ness in modest activity. The Commerzbank index eased 2.6 to 2,048.4. Banks followed the trend, as did chemicals, with Bayer off DM 3 at DM 116.60 but BASF unchanged at DM 276.10.

Bonds were little changed in a quiet session. The Bundesbank sold DM 21.1m worth of paper after selling DM 16.7m on Monday.

The Düsseldorf bourse, the second largest in West Germany, saw turnover in shares and bonds rise to a record of about DM 161bn (\$83bn) in 1986 from DM 126bn the previous year.

Amsterdam also failed to feel the effect of the dollar's troubles in lacklustre trading that took share prices to a slightly lower close. The ANP-CBS General index, on its last day as the official bourse indicator, eased 1.1 to 278.4. It will be replaced by the CBS Tendancy index when trading resumes on January 2.

Zurich ended slightly firmer in moderate trading on some foreign demand and a small attempt at a rally by domestic investors.

Swiss Reinsurance continued its rise, adding Sfr 400 to Sfr 18,900, while Swissair recovered from Monday's losses with a Sfr 5 gain to Sfr 1,145.

Brussels was also firm although trading was less active than on Monday. Selective interest in blue chips took Petrofina Bfr 10 nearer the psychological Bfr 10,000 level at Bfr 9,980.

Milan ended another thin day narrowly mixed, with selective gains and some profit-taking.

Stockholm ended the year slightly firmer, with particular interest in Volvo, which gained Skr 6 to Skr 344. Oslo also rose in fairly heavy trade as investors realigned their portfolios on the last trading day of the year.

Madrid gained in a quiet session

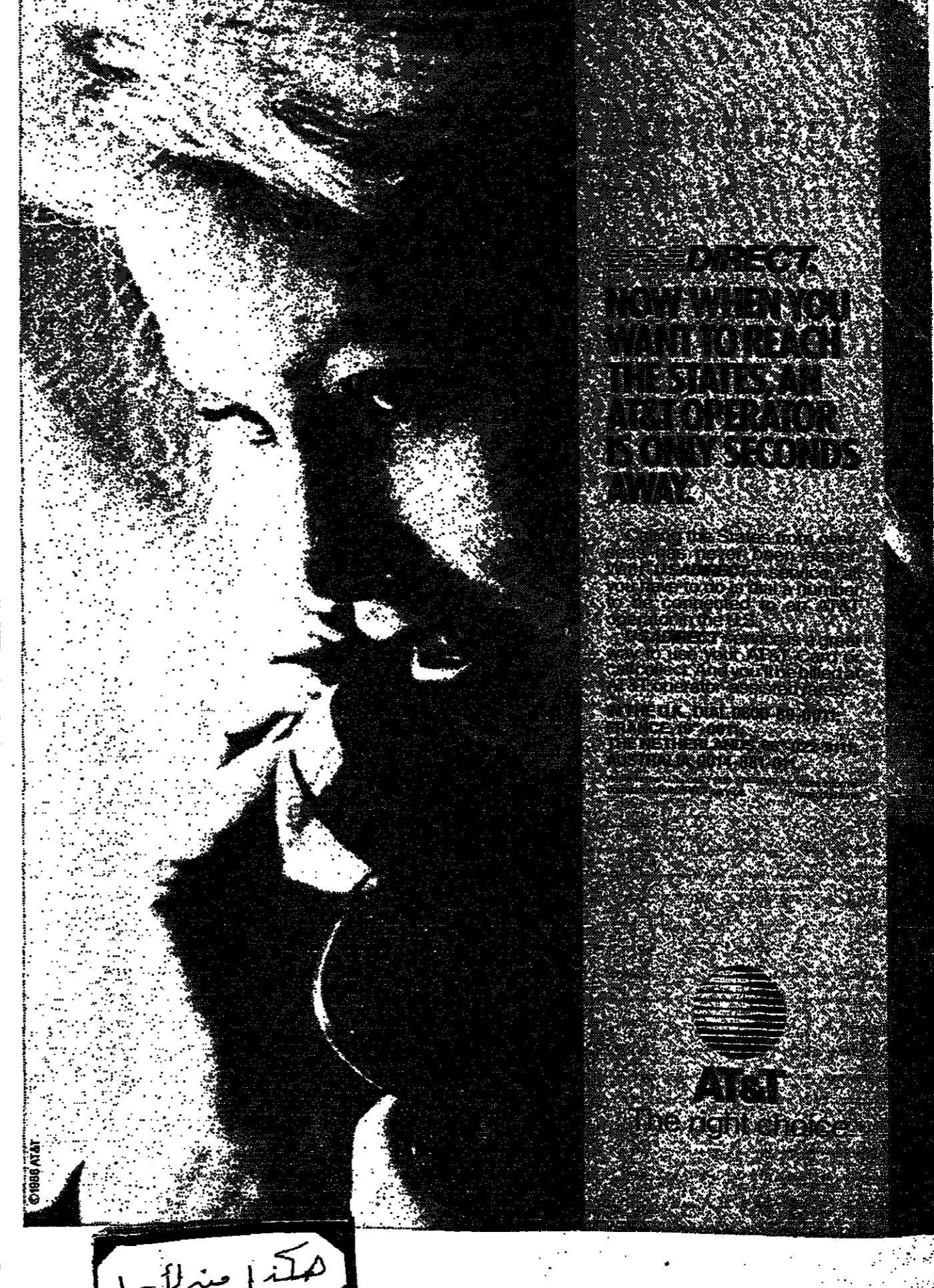
SOUTH AFRICA

A FURTHER EASING in the financial rand helped gold prices end mostly firmer as trading continued thin ahead of the year-end. The slightly lower bullion price had little impact.

Industrials were also firmer.

CANADA

SLIGHT GAINS among major share groups were seen in thin Toronto trading. Leading actives were mixed, with National Business Systems gaining C\$1 1/4 to trade at C\$16 1/4, recovering a C\$1 1/4 decline on Wednesday. Montreal was lower.



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